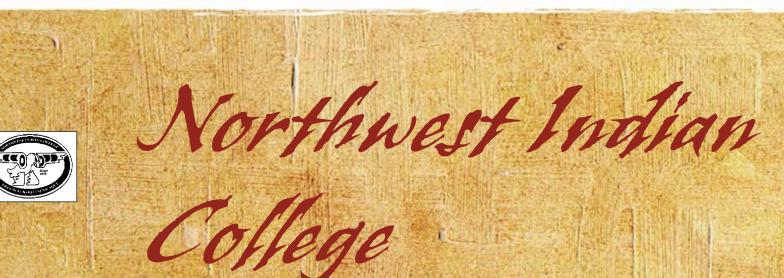


AIMS: AMERICAN INDIAN MEASURES FOR SUCCESS

A PROJECT OF THE AMERICAN INDIAN HIGHER EDUCATION CONSORTIUM SUPPORTED BY THE LUMINA FOUNDATION











AIMS FACT BOOK 2005

BELLINGHAM, WASHINGTON

PART 2: INDIVIDUAL TCU REPORT

BASED ON AIMS KEY INDICATOR SYSTEM (AKIS-2005)

OCTOBER 2006

AIMS: AMERICAN INDIAN MEASURES FOR SUCCESS

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Northwest Indian Cossege

BELLINGHAM, WASHINGTON

AIMS FACT BOOK 2005

BASED ON AIMS KEY INDICATOR SYSTEM (AKIS-2005)

OCTOBER 2006

American Indian Measures for Success (AIMS)

Project sponsored by: American Indian Higher Education Consortium (AIHEC) For Tribal Colleges and Universities

The American Indian Measures for Success (AIMS) project was initiated in 2004 by the American Indian Higher Education Consortium (AIHEC) for all Tribal Colleges and Universities in the United States.

Vision and Goals defined by AIHEC in 2005

Through capacity building in data collection and analysis at this nation's American Indian Tribal Colleges and Universities (TCUs), this project will be the foundation for systemic reform that significantly increases—and, for the first time, accurately measures—American Indian success in higher education.

This important initiative has four goals:

- Define relevant quantitative and qualitative indicator data of American Indian student success, as determined by the tribal colleges and their communities.
- Develop and implement a strategy for collecting, analyzing, and presenting annually the student success indicator data using electronic information management tools.
- Develop American Indian specific student engagement and student satisfaction survey instruments for use by TCUs as part of their ongoing accreditation and assessment processes.
- 4. Implement a plan for sustaining a comprehensive and coordinated data collection strategy at all TCUs and within the umbrella organizations of the American Indian Higher Education Consortium and the American Indian College Fund.

AIMS Key Indicator System (AKIS) and AIMS Fact Book

The AIMS Key Indicator System (AKIS) was developed during 2004-2005 by Systemic Research, Inc. with guidance from AIHEC, the AIMS Advisory Panel, Tribal Colleges and Universities presidents, registrars, institutional research staff, and IT staff. AKIS consists of two parts: Part A-Quantitative Indicators and Part B-Qualitative Indicators. The first version of AKIS, AKIS-2004, was developed and tailored for each TCU according to their degree and major offerings, Indian Student Count or full-time equivalence, and academic calendar. This report presents the second cycle of data collection using AKIS-2005.

Systemic Research compiled the data collected in AKIS-2005, which was due in October 2005, and prepared AIMS Fact Book 2005 for each of the 34 TCUs (two TCUs are new members of AIHEC and will be included in the next round of data collection). Each AIMS Fact Book contains ten sections with a total of 45 indicators of quantitative and qualitative data. Numerous American Indian student success stories are also presented. The Fact Book has two parts:

Part 1: Overall Progress Report (Compiled Summary of all 34 TCUs)
Part 2: AIMS Fact Book for each TCU (34 books)





AIMS Advisory Panel Members:

EX-OFFICIO MEMBERS:

- JOE MCDONALD, President of Salish Kootenai College and Former President of the AIHEC Board of Directors
- GERALD GIPP, Executive Director, AIHEC

PANEL MEMBERS:

- KAREN SWISHER, President, Haskell Indian Nations University
- CHERYL CRAZY BULL, President, Northwest Indian College
- JAMES SHANLEY, President, Fort Peck Community College
- LESLIE LUNA and ANNE MARIE STEVENS, Registrars, Tohono O'odham Community College
- JAMIE MERISOTIS, President, The Institute for Higher Education Policy
- KYLE PATTERSON-CROSS, Research Director, United Tribes Technical College
- JOHN GRITTS, Director of Recruitment, Admissions and Financial Aid, Institute of American Indian Arts
- KAREN SOLOMON, Assistant Director for Accreditation Services, The Higher Learning Commission

AIHEC Staff:

- CARRIE BILLY, Deputy Director
- ROBYN HIESTAND, Data Coordinator and Policy Analyst

American Indian Higher Education Consortium 121 Oronoco Street Alexandria, VA 22314 703-838-0400 www.aihec.org



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Systemic Research, Inc. 150 Kerry Place, 2nd Floor Norwood, MA 02062 781-278-0300 www.systemic.com





Northwest Indian College

Northwest Indian College is a tribally controlled institution chartered by the Lummi Nation. Its mission is to promote tribal self-determination through education and indigenous knowledge.

Located on the Lummi Indian Reservation in Washington State, 20 miles from the Canadian border, Northwest Indian College is the only accredited tribal college serving Washington, Oregon and Idaho. NWIC grew from the Lummi Indian School of Aquaculture (founded in 1973), which was a single-purpose institution developed to provide a supply of technicians for employment in Indian owned and operated fish and shellfish hatcheries throughout the United States and Canada. In 1983, the Lummi Indian Business Council recognized the need for a more comprehensive postsecondary institution for tribal members, and so the school was chartered as Lummi Community College, an Indian-controlled, comprehensive two-year college designed to serve the postsecondary educational needs of Indian people living in the Pacific Northwest. On January 20, 1989, in acknowledgement of its wider mandate, Lummi Community College became Northwest Indian College. Northwest Indian College was granted accreditation by the Northwest Association of Schools and Colleges effective September 1993.

Northwest Indian College enrollment has grown steadily from 79 FTE in AY 1983-84 to 554 FTE in AY 2004-05. The traditional northwest economies are changing radically as fishing and logging fade; therefore, Northwest Indian College offers a unique curriculum which is a blend of traditional Indian culture, college-level courses, basic skills enhancement, and technology at the campus on the Lummi Reservation and at as many as two dozen learning centers of varying sizes in tribal and urban Native communities throughout Washington, Oregon and Idaho.

Nearly 60% of NWIC students are members of federally recognized tribes. They come to NWIC mainly from tribes in the Pacific Northwest, but in any given quarter, the college will enroll students of 70 to 100 tribes from all over the United States and Canada. Women make up 64% of our student body, and nearly half of all NWIC students (46%) are in the 30-49 year age group.

Degrees Offered

Associate of Arts and Science

Native American Studies, Oksale:
 Education, General Direct Transfer

Associate of Science

• Life Sciences

Associate of Technical Arts

 Chemical Dependency Studies, Computer Maintenance & Networking, Early Childhood Education, Individualized Program

Certificate

 Computer Repair Technician, Early Childhood Education, Individualized Program and Native American Studies

Award of Competency

• Computer Repair Technician



year founded	1989
chartering tribe	Lummi
academic term	Quarter
highest degree offered	2 year
accrediting agency	Northwest Commission of Colleges and
	Universities
land granted status	Yes
operational funding source	Title I, Tribal College Act
location	On Reservation
institution address	2522 Kwina Road,
	Bellingham, WA 98226-9217
institution website	www.nwic.edu

institution undergraduate fall enrollment by major group: fall 2005

American Indian S	tudies 11	.0	Human Services	56
	Art	1	Individualized Program	3
Building T	rades	0	Liberal Arts/General Studies	77
Bu	siness	3	Life Sciences	7
Computer Techn	ology	8	Office Administration/ Technology	2
Education-Profes	sional 2	2	Undeclared/Nondeclared	199
Environmental Sc Natural Reso		7		
Hospitality Inc	lustry	0	total	495

	Northwest Indian College #/Qv Coogle # Gav Yahoo! News *
	NORTHWEST INDIAN COLLEGE Xwlemi Elh>Tal>Nexw Squl
About MWC Student Resources	Z Index · Campus Directory · Search NVMC · News & Events · Contact NVMC training MCMEXE
Educational Resources Library Resources Cultural Resources Hole You Can Help	Welcome To Northwest Indian College
	Se suito
	Con Carlo Annua

institution undergraduate fall enrollment demographics: fall 2005

	0.		· ·
264	American Indian female	252	full time
118	American Indian male	243	part time
382	American Indian total	495	total
67	non-Indian female		
46	non-Indian male		
113	non-Indian total		
495	total		

institution graduation: AY 2004-05

total	78
other graduates	0
certificates	12
associate	66
bachelor's	0
master's	0

institution faculty/administrators/staff: AY 2004-05

•	
full time	121
part time	99
visiting	0
total	220





Northwest Indian College BELLINGHAM, WASHINGTON

Contact Information

President	Cheryl Crazy Bull
Assistant to President	Tami Julius
Chief Financial/Business Officer	Barbara Barr
Chief Academic Officer	Rissa Wabaunsee
Chief Student Service Officer	Lisa Santana
Registrar	Lisa Santana
Financial Aid Officer	Michael Fentress
Information Technology (MIS, LAN, Internet, email)	Padric Daugherty
Institutional Research	Anne Marie Karlberg
Assessment Officer	Anne Marie Karlberg
Development/Fundraising	Fred Dorr
Office of Sponsored Programs	Barbara Roberts
Public Relations/ Communications	Aaron Thomas
Faculty Development Officer	Ted Williams



Dr. Cheryl Crazy Bull , President

Quantitative data submitted by:

Anne Marie Karlberg	Institutional Research/	amkarlberg@nwic.edu	
Aillie Marie Kariberg	Assessment Officer	allikariberg@ilwic.edu	

Qualitative data submitted by:

Anne Marie Karlberg	Institutional Research/ Assessment Officer	amkarlberg@nwic.edu
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President's Vision: Achievements, Highlights and Future Planning

Outstanding accomplishments

- NWIC has established an excellent service-learning component that closely links students, faculty and community-based organizations in services that improve the quality of life in our community. For example, Headstart students worked with NWIC students to plant a garden for the Lummi elders to demonstrate the importance of healthy lifestyles across generations.
- 2. NWIC launched a capital campaign in support of the over \$5 million in current funding for a new campus on the Kwina estate property. Included in the development is the College's first student housing facility, a major step in the growth and development of the institution and a key aspect of the College's development as a four-year degree granting institution.
- 3. NWIC expanded its sites to include the Colville Reservation in eastern Washington and committed to building its first extended campus facility at the Swinomish Nation's homelands near La Conner. This is part of the College's expanded services to the Pacific Northwest aided in part by a nearly \$1 million grant from the Bill and Melinda Gates Foundation and a construction grant from Title III.
- 4. NWIC has initiated a tribal governance enhancement project to develop a training curriculum for current and emerging elected tribal leaders directed at improving their capacity to make culturally competent decisions for their communities. This project, funded by a grant from the Northwest Area Foundation, pairs elected tribal leaders with community activists to design a process for community-based decision making.

Exemplary programs or projects

NWIC has a first year experience project that is a successful model of collaboration between faculty and student services staff to design a wrap-around program for students who are taking college level classes for the first time. This program provides a cohort of students with a specific set of courses that provide a combination of general education and cultural studies that lay the foundation for a successful post-secondary experience. Students in the first year experience benefit from the NSF TCUP resources, from targeted advising services and from early intervention. NWIC has been recognized as semi-finalist in the MetLife Foundation's best practices program as a result of its high level of student/faculty interaction as demonstrated by the Community College Survey of Student Engagement conducted through the CCSSE.

Most significant current (next three years) and long term plans NWIC has four primary plans for the next few years:

- Increase academic and vocational program offerings in human services, entrepreneurship, education and the sciences toward establishment of four-year degree programs in collaboration with other higher education institutions.
- Expand the services of the Coast Salish Institute to assist tribes in the Pacific Northwest as they revitalize their languages and cultural practices including curriculum development in history, culture and language and through greater services in cultural arts and cultural resource management.
- 3. Improve our support of entrepreneurship and economic development with tribes and individual citizens by expanding our direct services to potential and existing business owners, by collaborating with tribes in training and development, and by establishing for-profit auxiliary enterprises.
- 4. Continue our capital campaign for expanded student housing, classroom/ office facilities, library/technology center, Coast Salish Institute and in support of operating and endowment goals.



Significant grants and external funding

In February 2005, Northwest Indian College developed the Office of Research and Sponsored Programs for the purpose of developing sustainable programs in accordance with the priorities of the four NWIC strategic initiatives. The following are examples of grants awarded that match the strategic initiatives.

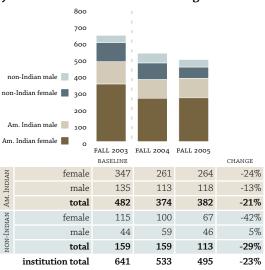
- NWIC strengthens individual and tribal prosperity through excellent and culturally relevant academic and vocational education, research and training.
 - A grant from the Institute of Museum and Library Services will increase the Native American library holdings and provide professional development for the Library Director.
 - A Department of Health and Human Services five-Year Head Start Partnership Grant will sponsor a degree program in Early Childhood Education.
 - The National Science Foundation TCUP Grant funds the recruitment and retention of students into STEM fields of study.
 - A USDA Tribal Education Equity grant will support the development of a four-year program in Natural Resources.
 - Research grants from the National Oceanic and Atmospheric Administration will engage students in habitat restoration and marine biotechnology projects.
 - An instrumentation grant from the National Science Foundation for environmental science research equipment to provide research experience for students especially in the area of water quality.
- 2. NWIC increases resources to fulfill its mission.
 - Construction grants from the Department of Education and USDA will
 assist in completing Phase I of the new campus (including classroom
 facilities, the Center for Student Success [offices], and a model distant
 education classroom at the Swinomish Extended Campus).
 - Distance education capacity building grants from the Bill and Melinda Gates Foundation, National Aeronautics Space Administration and NSF's All Nations Louis Stokes Alliance for Minority Participation will significantly increase access to program of study courses at selected extended campus locations.
 - Student services grants include the Department of Defense sponsoring a math tutoring lab and TRIO Student Support Services.
 - Other capacity building efforts come from the Northwest Indian College Foundation, which manages a Title III Challenge Grant Endowment and Scholarships with a value of \$7.5 million.

- NWIC enhances the living values of our tribal communities and embraces bringing traditional ways into living contact with contemporary society.
 - Next year will be the final year of a five-year Department of Education,
 Title III Grant that has the goal of developing a model tribal language program.
 - A USDA grant will incorporate the traditional use of plants in a healthy lifestyles model to reduce incidence of diabetes among Native Americans in the Pacific Northwest.
- 4. NWIC builds sustainable tribal communities and people through promotion of healthy living, leadership development and community development.
 - A five-year grant from the National Institute of Health supports diabetesbased education in tribal high schools and the Institute for Museum and Library Services sponsors a children's library. In collaboration with Washington State and Tribal resources, adult basic education opportunities are offered at several locations.
 - A USDA grant will sponsor the development of a Cooperative Extension
 Office and the first community projects will include youth leadership,
 parenting, and financial literacy.
 - The Northwest Area Foundation grant will sponsor the development of culturally responsive, community-based leadership training in tribal governance.

Educational participation, attainment, and retention

Institution total fall enrollment trends (headcount)

by American Indian/non-Indian and gender



male 9.3% non-Indian male Am. Indian male non-Indian female Am. Indian male Am. Indian female FALL 2003 FALL 2004 FALL 2005 CHANGE BASELINE -0.8 PP % female 53.3% 54.1% 49.0% AM. INDIAN +2.8 PP % male 21.1% 21.2% 23.8% % Am. Indian 75.2% 70.2% 77.2% +2.0 PP 18.8% 13.5% -4.4 PP % female 17.9% +2.4 PP % male 6.9% 11.1% 9.3% 29.8% 22.8% -2.0 PP % Non-Indian 24.8%

(fall 2005)

non-India

700 600 500 non-Ind. part time 📗 Am. Ind. part time non-Ind full time Am Ind full time FALL 2003 FALL 2004 FALL 2005 BASELINE CHANGE Am. Indian 284 192 231 -19% non-Indian 19 19 21 11% total 303 211 252 -17% 198 182 151 -24% Am. Indian

140

338

641

140

322

533

92

243

495

-34%

-28%

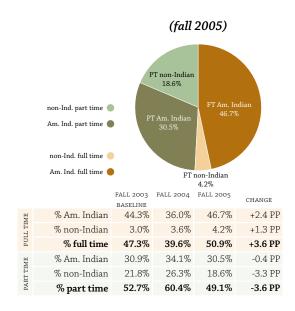
-23%

by full and part time

non-Indian

institution total

total



INDICATOR I.1 (CONTINUED)

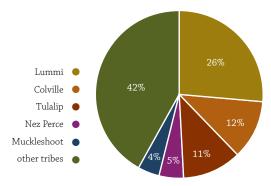
tribal affiliations of Indian students*1

	FALL 2003	
	BASELINE	
Lummi	160	33%
Tulalip	38	8%
Muckleshoot	29	6%
Nez Perce	26	5%
Skokomish	20	4%
other tribes	209	43%
Am. Indian total	482	

	FALL 2004	
Lummi	97	26%
Tulalip	38	10%
Nez Perce	29	8%
Muckleshoot	19	5%
Alaska	15	4%
other tribes	176	47%
Am. Indian total	374	

	FALL 2005	
Lummi	101	26%
Colville	44	12%
Tulalip	43	11%
Nez Perce	18	5%
Muckleshoot	16	4%
other tribes	160	42%
Am. Indian total	382	

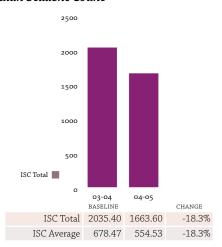
fall 2005 tribal affiliations



 $^{^{1}}$ Each TCU reported the tribal affiliation of their enrolled students: the number of students enrolled in each of the five most represented tribes and the remaining Indian students as "other tribes."

INDICATOR I.2 Indian student count trends

Indian Student Count



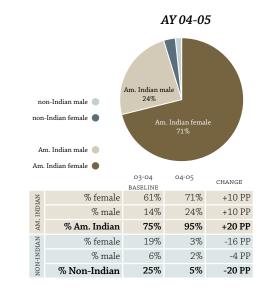
An Indian student count calculation for any given semester/quarter is as follows: TCH / 12 = ISC

- · TCH (Total Credit Hours) is the total number of part time, full time, and continuing education units (CEUs) of any give academic term.
- · The academic term's ISC is determined by dividing the TCH by 12.
- · Credit hours converted from CEUs are counted toward the computation of the ISC. The formula for conversion of CEUs to credit hours is 15 contact hours for one semester, 10 contact hours for one quarter credit hour.

ISC Total is for the entire academic year ISC Average is the average ISC per semester or quarter

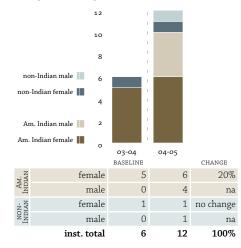
INDICATOR I.3 Institution degrees/certificates conferred trends

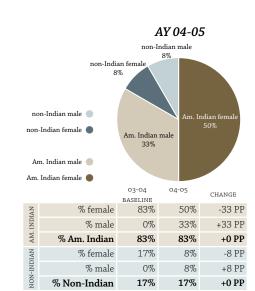
associate degrees conferred 80 70 60 50 non-Indian male non-Indian female Am. Indian male Am. Indian female 03-04 BASELINE CHANGE AM. Indian 47 114% female 22 male 5 16 220% 2 female -71% male -50% 1 36 66 83%



certificates conferred

inst. total





INDICATOR I.4

Institution total degree seeking student retention and graduation

first-time entering Associate degree seeking students

						Rete	ention rate
Entering	03-04	The total number of Associate degree seeking students entering the institution for the first time in AY 2003-04 (all semesters or quarters), including both regular full time, part time, and transfer students.			50%	_	
Student Cohort		The number of students who graduated with an Associate Degree in AY 2003-04.	0	Cumulative graduation rate	0%	40%	
(03-04)		The number of students who returned in AY 04-05.	100	Retention rate	44%	30%	
04-05		The number of students who graduated with an Associate Degree in AY 2004-05.	2	Cumulative graduation rate	1%	20%	
						10%	
						0%	04.05

Cumulative Graduation rate				
10%		1		
		1		
8%		I		
070		1		
		1		
6%		I		
		I		
		I		
4%		1		
		1		
		I		
2%		1		
-77				
0%	02-04	04-05		

Cumulative	
Graduation	rate

Entering	
Student	
Cohort	
(04-05)	

The total number of Associate degree seeking students entering the institution for the first time in AY 2004-05 (all semesters or quarters), including both regular full time, part time, and transfer students.

The number of students who graduated with an Associate Degree in AY 2004-05.

Cumulative Graduation 0%



Example of Entering Student Cohort, retention, and cumulative graduation rate:

200 associate degree seeking students enter the institution for the first time in AY 2003-04. These students comprise Entering Student Cohort 03-04.

- If 10 of the original 200 students graduate at any time during or at the end of AY 03-04, the cumulative graduation rate in 2003-04 is 5%.
- If 140 of the 200 students in Entering Student Cohort 03-04 are enrolled at any time in AY 2004-05, the AY 2004-05 retention rate is 82% [140/(200-10) = 74%].
- If 40 of the original 200 students in Entering Student Cohort 03-04 graduate at any time during or at the end of AY 2004-05, the cumulative graduation rate is 25% [(40+10)/200 = 25%].

INDICATOR I.5

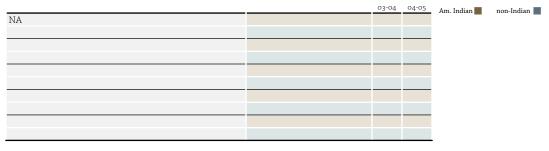
Community education enrollment and program completion

Number of students who completed a program

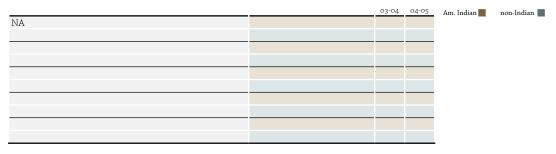
students who completed a program 1 1 13

Completed a program: did not receive a credential (diploma, certificate, degree) but successfully completed requirements of a specific program (e.g. GED, Medical Billing Coder, Firefighter).

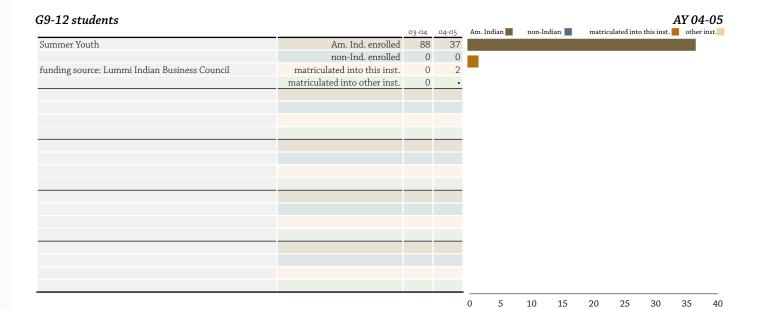
K-5 students AY 04-05

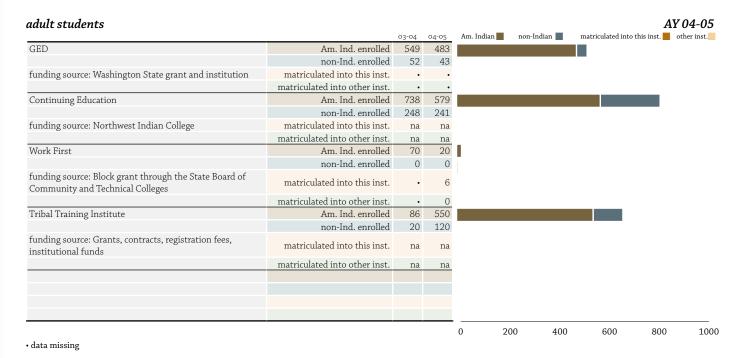


G6-8 students AY 04-05



• data missing





INDICATOR I.6 Education participation, attainment, and retention

Institutional performance goals in terms of student enrollment

Performance goals were met in some areas but not in others. Overall there was a decline in enrollment compared to the previous year (as there was an increase in the number of returning students with declared programs of study but a decrease in the number of new students enrolling). The College made changes in its programs of study and in how classes are offered at off-campus locations. Programs with low enrollment were deactivated and personnel at sites were redistributed to meet the growing needs of those locations that were regularly serving 50 or more students. In 2004-2005, an aggressive recruitment effort was made to locate non-returning students and assist them in returning and completing their programs of study. An encouraging result of this action was a dramatic increase in the number of students graduating; however, there was a decline in the number of new students entering for the first time. The lesson learned from this year is that we need to update our admissions and recruiting materials several months in advance of making changes and have a marketing plan to promote the changes as major improvements.

Major factors affecting student mobility rates

Many factors affect student mobility rates. Most common factors are financial constraints, family obligations, and issues related to relocation (i.e., moving away from home communities and support systems).

Major factors affecting student retention rates

Major factors affecting student retention rates include students' financial conditions, health (medical concerns), drug and alcohol addiction, and family responsibilities (i.e., dependent care and childcare).



Debbi Williams, Enrollment Services

Programs and services most helpful in retaining students

The following programs and/or services would be most helpful in retaining and attracting students:

- Better financial support: the greatest hardship our students face is not
 academic ability but rather having adequate financial resources so they can
 focus on their studies. It is common for students to either perform below
 their academic potential or to need to withdraw from classes because of
 inadequate financial resources.
- 2. Childcare: Students often miss classes because of lack of childcare. Some NWIC students have few choices other than bringing their children to class with them.
- 3. Services for medical needs and counseling: Our student population needs on-campus medical and counseling support; however, NWIC does not have the financial resources to adequately address this need. Lummi students can access the Lummi Indian Health Service; however, non-Lummis are not eligible to use these services on the reservation.
- 4. Increased outreach funding: Because of the nature of our potential student population, NWIC needs to recruit in non-standard locations and use innovative recruiting approaches. Our recruiting efforts must enter more deeply into the community and assist potential students to recognize the possibility of a college education in their future.
- 5. Student housing: Up until this point, NWIC has not had resident housing for its students. We are currently in the process of constructing student housing that will be able to serve 50 students.
- 6. Other needs include expanded food-services, improved transportation, and job placement assistance.

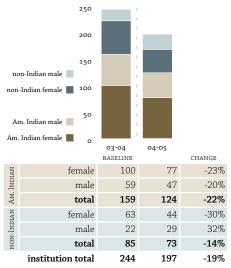


Cindy Dodd, Retention Specialist

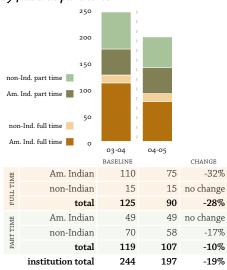
Student preparedness and socioeconomic characteristics of first-time entering students

INDICATOR II.1 First-time entering students demographics

by American Indian/non-Indian and gender



by full and part time



INDICATOR II.2

ACT and/or SAT test scores for first-time entering students

ACT composite scores
Not applicable.

INDICATOR II.3
Skill assessment/placement test scores for first-time entering students

Reading (no test given)

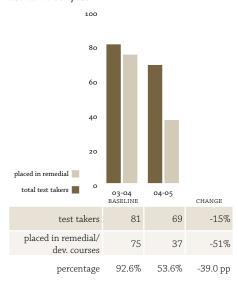
test name: Compass 60 40 placed in remedial total test takers 03-04 BASELINE CHANGE -27% test takers placed in remedial/ 95 61 -36% dev. courses percentage 100.0% 88.4% -11.6 pp

Science (no test given)

Mathematics

Writing/Composition

test name: Compass

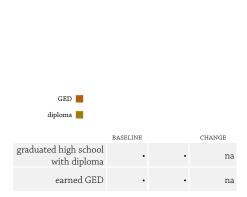


• data missing

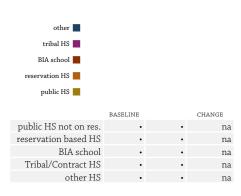
INDICATOR II.4

First-time entering students' preparedness and socioeconomic characteristics

graduated with diploma or GED

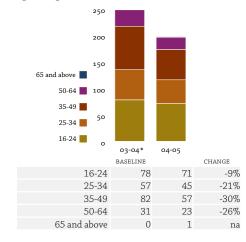


type of high school attended



data missing

age range of students



^{*} includes students in addition to first-time entering

family status



	03-04 BASELINE	04-05	CHANGE
single, no children			na
single with dependent children			na
married, no children	•	•	na
married with dependent children	•	•	na
responsible for elderly fam. members	•	•	na

INDICATOR II.4 (CONTINUED)

first generation students (AY 2004-05)

student primary residence

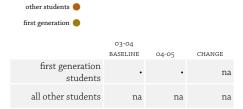
on/near reservation

on/near reservation

(within 60 miles)

in-state

out-of-state



native language speakers (self reported)



financial backgro	und		
40			
35			
30			
25			
20			
15			
10			
in need/not eligible			
eligible for financial aid o			
	03-04 BASELINE	04-05	CHANGE
eligible for financial aid	37	28	-24%
in need, but not eligible for aid			na
avg. family income in student's household	\$20,715.16	\$26,535.34	28%
employed less than 20 hrs/week			na
employed 20 or more hrs/week			na

CHANGE

na

na

na

16

• data missing

INDICATOR II.5

First-time entering students' preparedness and socioeconomic status

Preparedness to pursue degree or certificate

Between 50% to 75% of entering freshmen at Northwest Indian College are unprepared for college level English/writing/reading and/or math. The following socioeconomic barriers common to those living in poverty are seen in NWIC students: the need for remedial assistance in basic skills; the need for financial assistance with tuition, books, transportation, living expenses, and child care; and, the lack of access to computer technology and other educational resources. Students often deal with health related problems caused by a high incidence of chemical dependency and domestic violence. Many students come to us having encountered racial disparity in the level of support they received in the public school system. As a result of this, Northwest Indian College is given the daunting task of trying to bring a high number of entering freshmen up to college level academics in the first year of college.

First-time entering student success story highlights

Student A enrolled as a full-time NWIC student in the fall of 2005. Her relationship with the college actually began four years earlier with her involvement in the Upward Bound/Talent Search program housed at NWIC. Student A was attending a mainstream high school near her home on the Lummi Nation and was struggling with family and personal issues. She was an at-risk student but through counseling and advocacy she was able to move to an alternative high school where she graduated on-time and continued in the Talent Search program. She was also able to participate in numerous activities on the NWIC campus, which made the transition to college almost seamless.

Student B spent twenty-six years living on the street before getting clean and sober and starting college at NWIC. In the spring of 2004, she had completed a full year of sobriety and her Vocational Rehabilitation counselor presented several choices. One was to become a chemical dependency counselor. This seemed to be a good route and she was directed to NWIC's program. Although not an enrolled Native, Student B feels the Lummi community has embraced her in a way she has never known before. She is determined to complete her program, continue her education, and work within a tribal community. She has become actively involved in campus activities and was appointed Vice President for Finance for the Student Association in the fall of 2005.

Student C entered Northwest Indian College in the fall of 2004. At that time, she was interested in preparing for a nursing program at another community college, while being a positive role model for her young child. Student C has been an honor student in the Native American Studies, Tribal Culture and Society Program, and plans on receiving her Associates of Arts degree in

the fall of 2006. When asked about cultural activities, she responded that she is from Yakama and Tulalip, and participates in the Root Feast and 12 Songs ceremonies at Yakama and the Salmon Ceremony and Tribal Journey/Canoe Family every year. In addition to her usual excellent school work, Student C spends time making cedar baskets, hats, bracelets, and headbands; beading vests and other items; making and decorating moccasins; weaving bags with wool; dying wool traditional ways; making Plains-style yarn bags; carving; sewing; and, decorating blankets, shawls, and other regalia. In the summers, she spends time volunteering at the Tulalip Lushootseed Language summer camp.

Successful community education programs

Because of the high rate of underprepared students entering Northwest Indian College, a strong emphasis is placed on college bridge programs. The College partners with local high schools to provide culturally responsive college courses to high school students through the Early College Initiative and a summer enrichment program for students in the Lummi High School. NWIC also partners with several tribes in providing adult basic education, high school completion, and credit retrieval.

To address the workforce development needs of tribal communities, the College developed the Tribal Training Institute. In AY 2004-05, the Department of Health and Human Services contracted with the Tribal Training Institute to provide Medical Coding and Billing training to Indian Health Services employees in the Northwest. The Tribal Training Institute also managed a work force development program for people getting off welfare through a Washington State funded Work First grant.

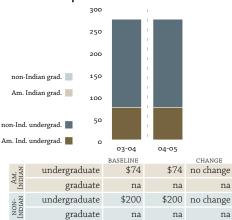
Reasons for attending our tribal college

First time NWIC students come here for a variety of reasons. NWIC gets calls from all over the United States from potential students who say they have heard about our college and feel this is the right setting for them. They hear we are a small tribal college that offers more one-on-one contact between students and faculty. They also say that having Native American Studies as the academic core is attractive. They want to attend classes with other Natives who share their respect for Native culture and traditions. When they get here they feel a sense of home, feeling safe here. And by the time a student enrolls at NWIC, they have made connections that will encourage them to accomplish their educational goals.

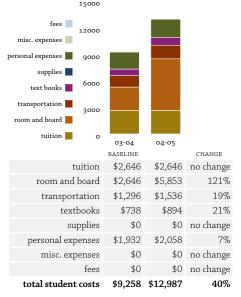
Financial resources and student costs

INDICATOR III.1 Student tuition, financial aid, and costs

tuition cost per credit hour



$average\ full\ time\ under graduate\ student\ costs$



sources and amount of financial aid

2	000000			
work study Tuition waiver/disc.	500000			
Tribal scholarships School-to-Work	000000			
Private scholarships Federal Pell grants Am. Ind. Coll. Fund	500000			
	0	03-04 BASELINE	04-05	CHANGE
Am. Indian College	amt.	\$100,000	\$99,993	0%
Fund Scholarship	recp.	113	112	-1%
n 1 1n 11 a .	amt.	\$781,510	\$646,703	-17%
Federal Pell Grants	recp.	348	293	-16%
Private	amt.	\$6,560	\$407,693	6115%
Scholarships	recp.	30	251	737%
School-to-Work	amt.	na	na	na
SCHOOL-LO-VVOIK	recp.	na	na	na
Tribal Scholarships	amt.	\$0	\$391,205	na
Tribai actiolarships	recp.	0	207	na
Tuition Waiver/	amt.	•	•	na
Discount	recp.	•	•	na
Work Study	amt.	\$67,566	\$56,984	-16%
Work Study	recp.	0	54	na

INDICATOR III.2

Financial resources and student costs

How students pay their tuition

During the 2004-05 academic year, 42% of our students (i.e., annualized FTEs) received some kind of financial aid. Thirty nine percent (39%) of all students received Pell Grants, 29% received Washington State Need Grants, 35% received Tribal Higher Education Funds, and 15% received American Indian College Funds.



Physical resources and academic facilities

INDICATOR IV.1 Building facilities

Building Name	Campus Site	Year Built	No. of Stories	Total sq. ft.	Main Function	Own / Lease	Note
Building #1 (Central Administration)	Main Campus	acquired in 1991	1	2,730	Administration	Assigned by Tribe	modular
Building #2 (Foundation)	Main Campus	acquired in 1998	1	910	Administration	Assigned by Tribe	modular
Building #3 (Learning Assistance Center)	Main Campus	1935 (acquired and remodeled in 1986)	1	1,300	Classroom	Assigned by Tribe	wooden structure
Building #4 (Faculty offices)	Main Campus	acquired in 1998	2	2,700	Administration	Assigned by Tribe	modular
Building #4 (Classrooms)	Main Campus	acquired in 1998	2	1,000	Classroom	Assigned by Tribe	modular
Building #5 (Lummi Library)	Main Campus	1935 (acquired and remodeled in 1991)	2	7,500	Library	Assigned by Tribe	wooden structure
Building #5 (Business Assistance Center)	Main Campus	1935 (acquired and remodeled in 1991)	1	900	Administration	Assigned by Tribe	wooden structure
Building #6 (OFPR)	Main Campus	1935 (acquired and remodeled in 1991)	1	576	Classroom	Assigned by Tribe	wooden structure
Building #7 (Cultural Arts Center)	Main Campus	1935 (acquired in 1986 and remodeled in 2003)	1	2,800	Classroom	Assigned by Tribe	wooden structure
Building #7A (Cultural Learning Center)	Main Campus	2001	1	2,520	Cultural Center	Assigned by Tribe	log building
Building #8 (Computer Lab)	Main Campus	1989	1	1,800	Classroom	Assigned by Tribe	wooden structure
Building #9	Main Campus	acquired in 1986	1	1,600	Administration	Assigned by Tribe	modular
Building #10 (Financial Aid, Registrar, Administration)	Main Campus	acquired in 1986	1	4,160	Administration	Assigned by Tribe	modular
Building #11 (Science)	Main Campus	acquired in 1992	1	3,370	Laboratory	Assigned by Tribe	modular
Building #11 (Distance Learning)	Main Campus	acquired in 1992	1	3,000	Distance Learning	Assigned by Tribe	modular
Building #12 (Student Services)	Main Campus	acquired in 1992	1	2,730	Administration	Assigned by Tribe	modular
Building #13 (Student Activities Center)	Main Campus	acquired in 1995	1	2,000	Classroom	Assigned by Tribe	modular

INDICATOR IV.1 (CONTINUED) Building facilities

Building Name	Campus Site	Year Built		TOTAL SQ. FT.	Main Function	Own / Lease	Note
Building #14 (bookstore/cafeteria)	Main Campus	acquired in 1995	1	2000	Auxiliary	Assigned by Tribe	modular
Building #15 (Student Union)	Main Campus	acquired in 1996	1	960	Student Services/Recreation	Assigned by Tribe	modular



New NWIC site



Ground-breaking ceremony

INDICATOR IV.2 Library facilities

Library Name	Total Sq. Ft.	Year Built	Volumes	Periodicals Print	Periodicals Electronic	CATALOGUE On-LINE ACCESS	Inter-Library System	Computer Lab w/ Internet	COMMUNITY LIBRARY STATUS	Community Learning Center
Lummi Reservation Library System	5,300	1935 (remodeled in 1991)	32,000	99	4,300 full-text articles on 4 different databases	Yes	Yes	Yes	Community Library	No

Northwest Indian College is currently in Phase I of its Campus Plan. The following buildings are in the pre-design, design or construction phases:

- The student housing building is currently under construction. It will be 18,500 square feet with room for a minimum of 50 student beds. It will have a dining room and kitchen that will be able to serve 150 people.
- The childcare building is planned and ready for bids. It will be 2,278 square feet with two large rooms, one for infants and one for toddlers. In addition, it will have a play area.
- A new classroom/office building is planned and ready for bids. It will be 4,252 square feet and will include six (6) offices, one (1) conference room, two (2) large classrooms, one (1) small classroom and one (1) kitchen/work room.
- The Center for Student Success is in the design development stage. It will be 10,300 square feet and will house Financial Aid, Registration, Enrollment and Student Services.

- The Natural Resources Lab is in the pre-design stage.
- Swinomish Campus' classroom/office building is in the pre-design stage. It
 will be 4,252 square feet and will include six (6) offices, one (1) conference
 room, two (2) large classrooms, one (1) small classroom, and one (1)
 kitchen/work room.

As an interim measure for addressing space needs, two additional modular buildings are being leased to increase the number of classrooms on the existing Lummi campus.

Indicator IV.3 Instructional/research equipment and facilities acquired

AY 03-04

 1 Photo Bioreactor (Prototype Environmental Chamber), \$43,000: For Culturing Algae

AY 04-05

- GIS Equipment (Plotter, Computers, GPS Equipment), \$29,000: For Cultural Research
- Water pump, Water Sterilizer, Temperature Monitor, PH Measurers, Heat Exchanger, Steam boiler, Floor Jacks, \$26,000: For Shellfish Hatchery
- Five Video Editing Equipment, \$1,200: For Cultural Videos

INDICATOR IV.4 IT infrastructure



Northwest Indian Colleg

Student enrollment and graduation by major group

INDICATOR V.1A Majors and degrees offered

Major Group	Majors Offered (type of degree)
American Indian Studies	Native American Studies concentrations (AAS): Tribal Law and Government, Tribal Language and the People, Tribal Culture and Society, Tribal Environmental Studies, Multi-disciplinary Studies; also certificate in Native American Studies (CT)
Art	Fine Arts (AAS)
Building Trades	Construction Trades (CT)
Business	Public and Tribal Administration (AAS), Business Administration (AAS) and Entrepreneurship (CT and ATA)
Computer Technology	Computer Maintenance and Networking (ATA), Computer Repair Technician (CT)
Education-Professional	Native Oksale Education concentrations: K-12 Education (AAS), Early Childhood Education (AAS and CT)
Environmental Science/Natural Resources	Tribal Environmental and Natural Resource Management (AAS)
Hospitality Industry	Hospitality Management (CT and ATA)
Human Services	Chemical Dependency Studies (ATA); (CT)
Individualized Program	Individualized Program (CT and ATA)
Liberal Arts/General Studies	General Direct Transter (AAS)
Life Sciences	Life Sciences (AS), Allied Health (AAS)
Office Administration/Technology	Office Assistant (CT and ATA)
Undeclared/Nondeclared	Undeclared



Glossary:

AP	Apprenticeships	AA&S	Associate of Arts & Sciences
OP	Occupational Programs	AA & AS	Associate of Arts & Associate of Science
DL	Diploma	BD	Baccalaureate Degree
CT	Certificate	BA	Bachelor of Arts
ATA	Associate of Technical Arts	BFA	Bachelor of Fine Arts
AAS	Associate of Applied Science	BS	Bachelor of Science
AA	Associate of Arts	MED	Master of Education
AFA	Associate of Fine Arts	MA	Master of Arts
AS	Associate of Science	MS	Master of Science

INDICATOR V.1B

New courses, majors, departments and degree offerings

As a result of implementing the strategic plan, identifying local needs, and decreasing enrollments in several programs, Northwest Indian College made a bold move to refocus its curriculum. Native American Studies was chosen as a core program. Now students begin their studies at NWIC as Native American Studies students, rather than as general studies students. Students remain as Native American Studies AA degree candidates or they chose to pursue another degree or certificate program. Programs and certificates are designed so that each program has the same required courses. Since students are encouraged to take required classes first, this helps students keep on track to finish in a timely fashion. The remaining degree programs, including Native Teacher Education, Life Science, and Chemical Dependency Studies, were updated. Two new programs (a Career Enhancement Certificate and a Microsoft Office Specialist Award of Competency) were added. One new faculty was hired in the office occupations area. In AY 2005-06, an Associate Degree in Computer Maintenance and Networking and a Computer Repair Technician Certificate will be added. No grant funds are used to sponsor the above programs.

Based on grant and/or contract funds and the interest of tribes in specific training and workforce development, the following new courses were offered in AY: 2004-05:

- · Medical Coding and Billing
- Physical Science 111, Matter and Energy in Physical Systems; Geology 111, Matter and Energy in Earth Systems; and Biology 11, Matter and Energy in Living Systems in partnership with North Cascades and Olympic Sciences
- Mathematics 210, Biostatistics
- In addition, the workforce development grant, Work First, sponsored a series
 of workshops primarily in the area of office professions



ITV Classroom

INDICATOR V.1C

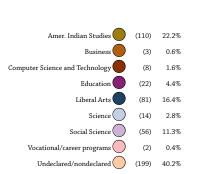
New programs and strategies to increase enrollment and graduation

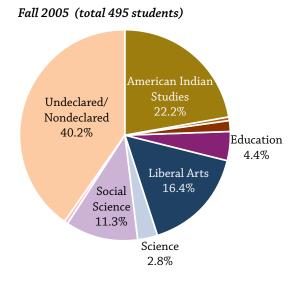
Recruitment: An aggressive recruitment effort was made during the summer of 2004 to contact non-returning students (those who "stopped" out for two or more quarters) who were close to completing their program of study (i.e., within 10 credits).

Retention Strategies: The National Science Foundation sponsored a program to allow NWIC to develop and pilot a "learning community" model to increase students' preparedness for enrollment and completion in science, technology, engineering and math (STEM) programs and courses. The "First Year Experience" model is a collaborative effort between various instructional and student services programs. Culturally relevant competency-based courses have been developed that progressively build skills in reading comprehension, writing, communications, science, mathematics, cultural competency, critical thinking and analytical skills. The First Year Experience Program emphasizes integrated classes; provides extra help in developing writing and math skills; encourages close connection with faculty; and provides for experiential learning experiences through a cohort-based strategy. Developmental courses in study skills and computer skills are also part of the First Year Experience. Each quarter, students progressively advance in their basic skills while taking college courses to hold their interest. An assessment program is used to measure success and information is shared with instructors to make improvements in the curriculum or student services as appropriate. Data has demonstrated that by their third or fourth quarter, these students are better prepared to succeed at college-level course work. Finally, the number of 2004-2005 graduates was the highest in the history of Northwest Indian College. Other strategies used to increase enrollment and/or graduation rates include the following:

- Improvements in instructional technology and training including on-line course development and increased access to ITV classes.
- Increased participation in services learning, internships, and practicum work by students.
- Improved financial aid access and education through FAFSA and scholarship workshops.
- Access to an automated student academic advising system and the implementation of an early warning system for students not attending classes; also, improved communications between faculty and advising and follow-up in outreach to at risk students.

Institution Fall Enrollment Trends by Discipline: Fall 2003 to Fall 2005

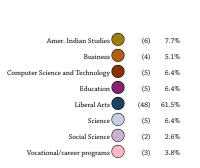


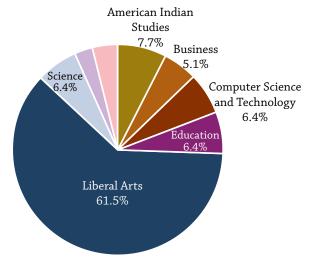


		FALL 2003				FALL 2004			FALL 2005						
	AMERICA	n Indian	Non-I	NDIAN	Total	America	n Indian	Non-I	NDIAN	Total	AMERICAL	n Indian	Non-I	NDIAN	
	FEMALE	Male	Female	Male	TOTAL	FEMALE	Male	FEMALE	Male	IOTAL	FEMALE	Male	FEMALE	Male	TOTAL
American Indian Studies	17	10	0	1	28	50	11	0	1	62	81	24	4	1	110
Business	31	6	2	1	40	11	0	0	0	11	3	0	0	0	3
Computer Science and Technology	6	8	1	1	16	3	6	0	0	9	1	7	0	0	8
Education	45	3	15	1	64	26	2	9	1	38	15	3	4	0	22
Liberal Arts	135	41	9	4	189	72	26	5	3	106	44	30	7	0	81
Science	13	3	0	0	16	6	4	1	0	11	6	6	1	1	14
Social Science	18	13	49	20	100	20	9	51	33	113	16	7	20	13	56
Vocational/Career Programs	10	8	1	0	19	5	5	0	0	10	2	0	0	0	2
Undeclared/Nondeclared	72	43	38	16	169	68	50	34	21	173	96	41	31	31	199
Total	347	135	115	44	641	261	113	100	59	533	264	118	67	46	495

Indicator v.3
Institution Degrees and Certificates Conferred by Discipline: AY 2003-04 to AY 2004-05

AY 2004-05 (total 78 students)

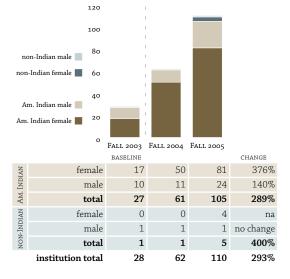




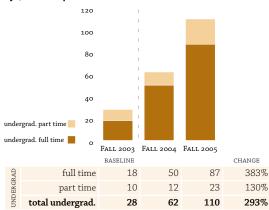
	AY 03-04					AY 04-05				
	America	n Indian	Non-I	NDIAN	Total	AMERICA	American Indian		Non-Indian	
	FEMALE	Male	FEMALE	Male	TOTAL	FEMALE	Male	FEMALE	Male	Total
American Indian Studies	0	0	0	0	0	6	0	0	0	6
Business	1	1	1	0	3	4	0	0	0	4
Computer Science and Technology	0	0	0	0	0	1	4	0	0	5
Education	4	0	0	0	4	4	0	1	0	5
Liberal Arts	17	2	4	0	23	33	12	2	1	48
Science	1	2	0	1	4	3	2	0	0	5
Social Science	1	0	1	1	3	1	0	0	1	2
Vocational/Career Programs	3	0	2	0	5	1	2	0	0	3
Total	27	5	8	2	42	53	20	3	2	78

INDICATOR V.4 Major group enrollment and graduation: American Indian Studies

by American Indian/non-Indian and gender

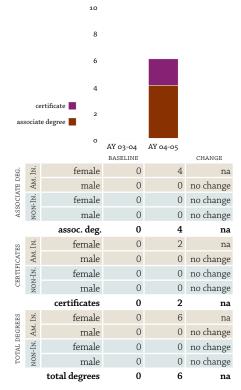


by full and part time



• data missing

by degrees/certificates conferred





post-graduation

			BASELINE		CHANGE
4-YEAR PROGRAMS	AM. In.	female	na	2	na
	AM	male	na	0	na
	NON- In.	female	na	0	na
Д	N	male	na	0	na
		assoc. grads admitted to 4-yr program	na	2	na
Д	AM. In.	female	na	3	na
EMPLOYED	AM	male	na	0	na
MPI	NON- IN.	female	na	0	na
ш	N _T	male	na	0	na
		graduates employed	na	3	na

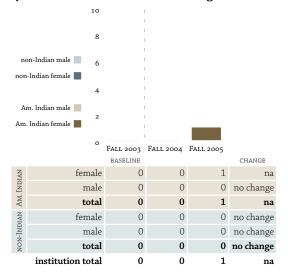
03-04

04-05

			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
CREDIT HOURS	AM. In.	female			1,021	na
		male	•		320	na
		total	•	•	1,341	na
CRED	ź	female			48	na
-	NON-IN.	male	•	•	14	na
	Ż	total	•	•	62	na
		total credit hours	•	•	1,403	na

INDICATOR V.5 Major group enrollment and graduation: **Art**

by American Indian/non-Indian and gender



by degrees/certificates conferred

associate degree

BASELINE CHANGE female male na na na female na na male na na assoc. deg. na na

post-graduation

,	-	•	03-04 BASELINE	04-05	CHANGE
50	AM. In.	female	na	na	na
RAM	AM	male	na	na	na
4-YEAR PROGRAMS	NON- IN.	female	na	na	na
Д		male	na	na	na
		assoc. grads admitted to 4-yr program	na	na	na
Д	AM. In.	female	na	na	na
EMPLOYED	AM	male	na	na	na
MPI	NON- In.	female	na	na	na
ш	Š.	male	na	na	na
		graduates employed	na	na	na

by full and part time

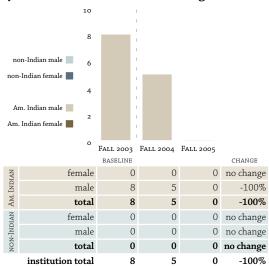
unde	rgrad. part time	1		
	2			
	4	1		
	6	1		
	8	i		
	10			

 $\bullet \ data \ missing$

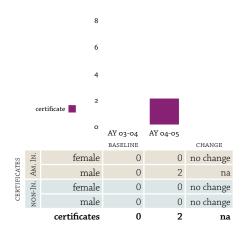
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	AM. In.	female	0	0	16	na
OURS		male	0	0	0	no change
CREDIT HOURS		total	0	0	16	na
CRED	ź	female	0	0	0	no change
	NON-IN.	male	0	0	0	no change
	ž	total	0	0	0	no change
		total credit hours	0	0	16	na

INDICATOR V.6 Major group enrollment and graduation: Building Trades

by American Indian/non-Indian and gender



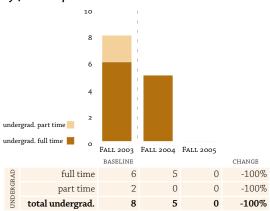
by degrees/certificates conferred



post-graduation

		graduates employed	na	0	na
Ξ	NON I.	male	na	0	na
EMPLOYED		female	na	0	na
		male	na	0	na
	AM. In.	female	na	0	na
			BASELINE		CHANGE
			03-04	04-05	

by full and part time

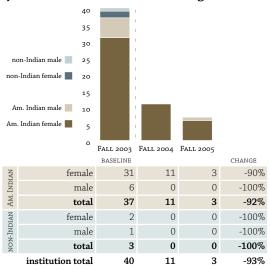


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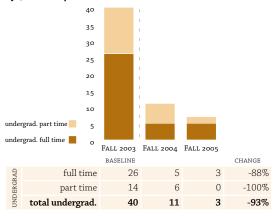
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
CREDIT HOURS	AM. In.	female			0	na
		male	•		0	na
H LI		total	na	na	0	na
CRED	ź	female	•		0	na
-	NON-IN.	male	•	•	0	na
	Ż	total	na	na	0	na
		total credit hours	na	na	0	na

INDICATOR V.7 Major group enrollment and graduation: **Business**

by American Indian/non-Indian and gender

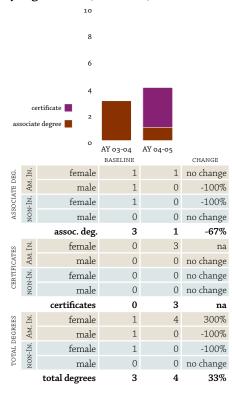


by full and part time



• data missing

by degrees/certificates conferred



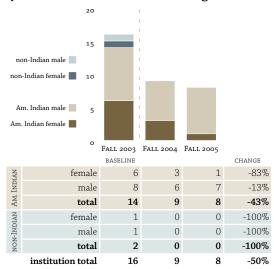
post-graduation

			03-04	04-05	
			BASELINE		CHANGE
4-YEAR PROGRAMS	AM. In.	female	•	1	na
	AM	male	•	0	na
ROG	NON- In.	female	•	0	na
д		male	0	0	no change
		assoc. grads admitted to 4-yr program	0	1	na
Д	AM. In.	female		2	na
EMPLOYED	AM	male	•	0	na
MPI	NON- In.	female	•	0	na
ш	N _T	male	0	0	no change
		graduates employed	0	2	na

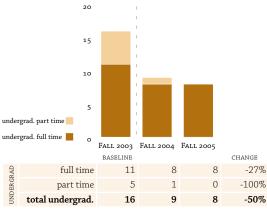
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	AM. In.	female			44	na
OURS		male	•	•	0	na
CREDIT HOURS		total	na	na	44	na
CRED	ź	female	•		0	na
-	NON-IN.	male	•	•	0	na
	Ż	total	na	na	0	na
		total credit hours	na	na	44	na

INDICATOR V.8 Major group enrollment and graduation: Computer Technology

by American Indian/non-Indian and gender

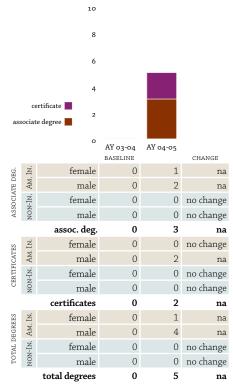


by full and part time



data missing

by degrees/certificates conferred





post-graduation

			BASELINE		CHANGE
4-YEAR PROGRAMS	AM. In.	female	na	0	na
	AM	male	na	0	na
4-YI ROG	NON- In.	female	na	0	na
Д		male	na	0	na
		assoc. grads admitted to 4-yr program	na	0	na
Д	AM. In.	female	na	0	na
EMPLOYED	AM	male	na	3	na
MPI	NON- IN.	female	na	0	na
ш	N I	male	na	0	na
		graduates employed	na	3	na

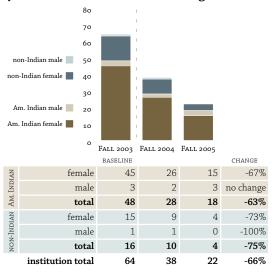
03-04

04-05

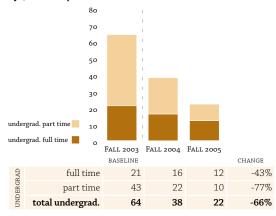
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
0.1	÷	female	•		13	na
OUR	AM. In.	male	•	•	100	na
CREDIT HOURS	⋖	total	na	na	113	na
CRED	'n.	female			0	na
	NON-IN.	male			0	na
	Ž	total	na	na	113	na
		total credit hours	na	na	113	na

INDICATOR V.9 Major group enrollment and graduation: Education-Professional

by American Indian/non-Indian and gender

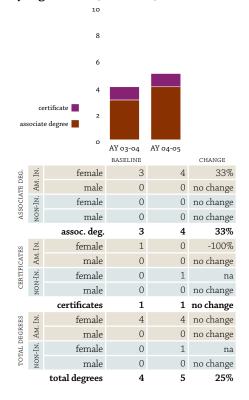


by full and part time



· data missing

by degrees/certificates conferred



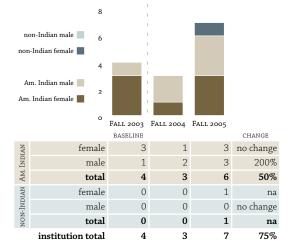
post-graduation

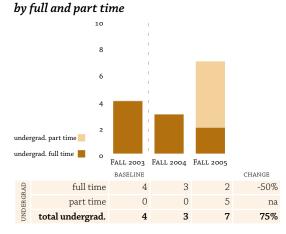
			03-04	04-05	
			BASELINE		CHANGE
S	AM. In.	female	•	0	na
EAR	AM	male	0	0	no change
4-YEAR PROGRAMS	NON- In.	female	0	0	no change
д	N I	male	0	0	no change
		assoc. grads admitted to 4-yr program	0	0	no change
Д	AM. In.	female		4	na
EMPLOYED	AM	male	0	0	no change
MPI	NON- IN.	female	0	1	na
ш	N I	male	0	0	no change
		graduates employed	0	5	na

			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	ź	female	•		178	na
OURS	AM. In.	male	•	•	47	na
CREDIT HOURS	⋖	total	na	na	225	na
CRED	NON-IN.	female	•		22	na
-		male	•	•	0	na
	Ż	total	na	na	22	na
		total credit hours	na	na	247	na

INDICATOR V.10 Major group enrollment and graduation: Environmental Science/Natural Resources

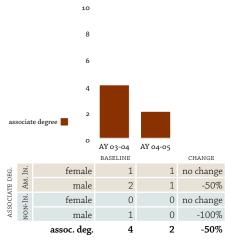
by American Indian/non-Indian and gender





data missing

by degrees/certificates conferred





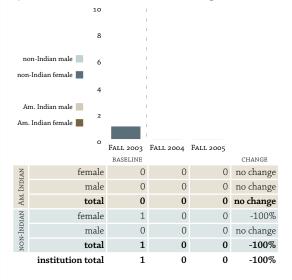
post-graduation

			03-04	04-05	
			BASELINE		CHANGE
13	AM. In.	female	•	1	na
4-YEAR PROGRAMS	AM	male	•	0	na
A-Y ROG	NON- IN.	female	0	0	no change
Д	N	male		0	na
		assoc. grads admitted to 4-yr program	0	1	na
۵	AM. In.	female		0	na
EMPLOYED	AM.	male	•	0	na
MPI	NON- IN.	female	0	0	no change
ш	N _T	male	•	0	na
		graduates employed	0	0	no change

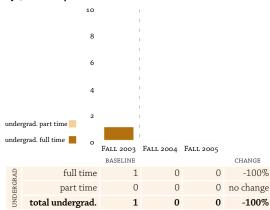
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	÷	female	•		21	na
OURS	AM. In.	male	•	•	28	na
CREDIT HOURS	Æ	total	na	na	49	na
CRED	NON-IN.	female			13	na
		male			0	na
	Ż	total	na	na	13	na
		total credit hours	na	na	62	na

INDICATOR V.11 Major group enrollment and graduation: Hospitality Industry

by American Indian/non-Indian and gender



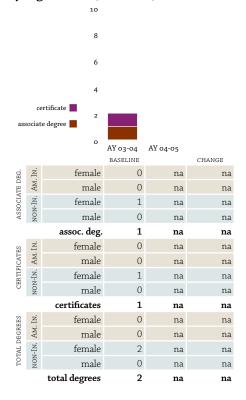
by full and part time



· data missing

34

by degrees/certificates conferred



post-graduation

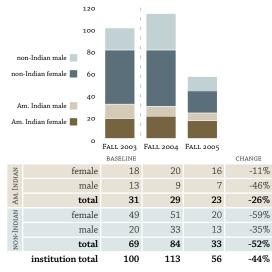
			03-04	04-05	
			BASELINE		CHANGE
SI	AM. In.	female	0	na	na
EAR	AM	male	0	na	na
4-YEAR PROGRAMS	NON- IN.	female	•	na	na
Д	ž	male	0	na	na
		assoc. grads admitted to 4-yr program	0	na	na
Д	AM. In.	female	0	na	na
EMPLOYED	AM	male	0	na	na
MPI	NON- IN.	female	•	na	na
щ	ž	male	0	na	na
		graduates employed	0	na	na

enrollment by credit hours

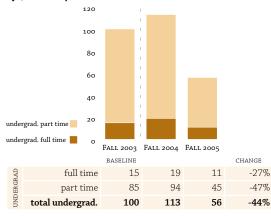
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	×	female	•	0	0	na
OURS	AM. In.	male	•	0	0	na
CREDIT HOURS	⋖	total	na	0	0	na
CRED	NON-IN.	female	•	0	0	na
		male		0	0	na
	Ż	total	na	0	0	na
		total credit hours	na	0	0	na

INDICATOR V.12 Major group enrollment and graduation: **Human Services**

by American Indian/non-Indian and gender

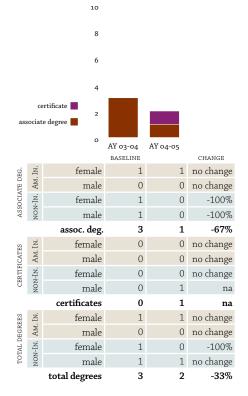


by full and part time



data missing

by degrees/certificates conferred



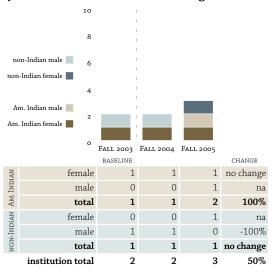
post-graduation

			03-04	04-05	
			BASELINE		CHANGE
S	AM. In.	female	•	0	na
4-YEAR PROGRAMS	AM	male	0	0	no change
4-YI ROG	ź.;	female	•	0	na
Д	NON.	male		0	na
		assoc. grads admitted to 4-yr program	0	0	no change
۵	Ä	female		1	na
EMPLOYED	AM. In.	male	0	0	no change
MPI	NON- IN.	female	•	0	na
ш	N I	male	•	0	na
		graduates employed	0	1	na

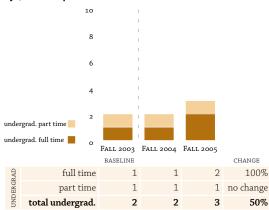
			FALL 2003 BASELINE	FALL 2004	FALL 2005	FALL 2005
	÷	female			92	na
CREDIT HOURS	AM. In.	male	•		49	na
	⋖	total	na	na	141	na
CRED	NON-IN.	female	•		104	na
-		male	•	•	51	na
	Ż	total	na	na	155	na
		total credit hours	na	na	296	na

INDICATOR V.13 Major group enrollment and graduation: Individualized Program

by American Indian/non-Indian and gender

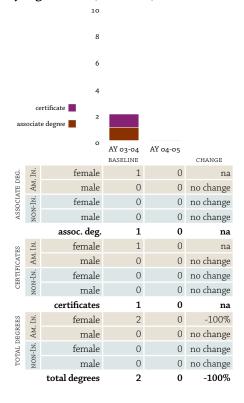


by full and part time



· data missing

by degrees/certificates conferred



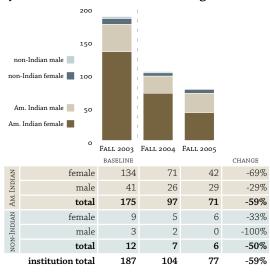
post-graduation

			03-04	04-05	
			BASELINE		CHANGE
S	AM. In.	female	•	na	na
EAR	AM	male	0	na	na
4-YEAR PROGRAMS	NON- In.	female	0	na	na
д	ž	male	0	na	na
		assoc. grads admitted to 4-yr program	0	na	na
Д	AM. In.	female		na	na
EMPLOYED	AM	male	0	na	na
MPI	NON- In.	female	0	na	na
щ	Š.	male	0	na	na
		graduates employed	0	na	na

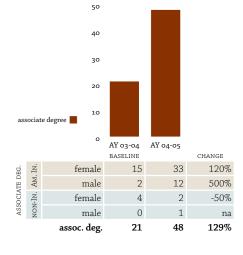
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	ż	female	•		13	na
CREDIT HOURS	AM. In.	male	•	•	14	na
II H	⊲;	total	na	na	27	na
CRED	ż	female	•		9	na
-	NON-IN.	male	•	•	0	na
	Ż	total	na	na	9	na
		total credit hours	na	na	36	na

INDICATOR V.14 Major group enrollment and graduation: Liberal Arts/General Studies

by American Indian/non-Indian and gender



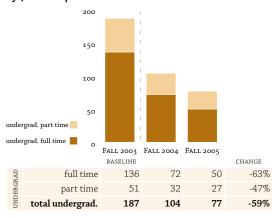
by degrees/certificates conferred



post-graduation

	04-05	03-04			
CHANGE		BASELINE			
na	11	•	female	AM. In.	S
na	3	•	male	AM	EAR
na	1	•	female	NON- In.	4-YEAR PROGRAMS
no change	0	0	male	N	Д
na	15	0	assoc. grads admitted to 4-yr program		
na	15		female	AM. In.	Д
na	6	•	male	AM	OYE
na	2	•	female	NON- IN.	EMPLOYED
no change	0	0	male	N I	ш
na	23	0	graduates employed		

by full and part time

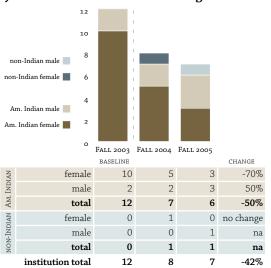


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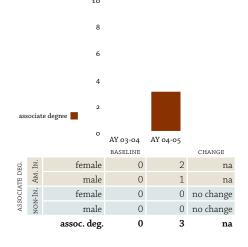
			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	ż	female	•		476	na
CREDIT HOURS	AM. In.	male	•	•	319	na
H LI	A	total	na	na	795	na
RED	NON-IN.	female	•		70	na
-		male	•	•	0	na
	Ż	total	na	na	70	na
		total credit hours	na	na	865	na

INDICATOR V.15 Major group enrollment and graduation: Life Sciences

by American Indian/non-Indian and gender



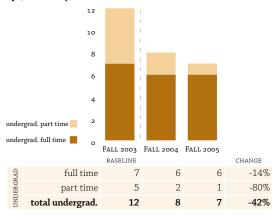
by degrees/certificates conferred



post-graduation

			03-04	04-05	
			BASELINE		CHANGE
S	AM. In.	female	na	1	na
RAN	AM	male	na	0	na
PROGRAMS	NON- In.	female	na	0	na
Д	N _T	male	na	0	na
		assoc. grads admitted to 4-yr program	na	1	na
Д	AM. In.	female	na	0	na
EMPLOYED	AM	male	na	1	na
MPL	NON- In.	female	na	0	na
ш	N _T	male	na	0	na
		graduates employed	na	1	na

by full and part time

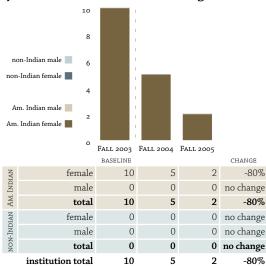


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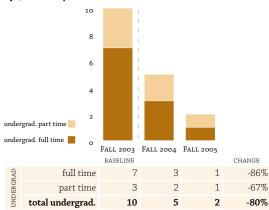
			FALL 2003	FALL 2004	FALL 2005	CHANGE
			BASELINE			
	÷	female	•	•	33	na
OURS	AM. In.	male	•		42	na
H LI	A	total	na	na	75	na
CREDIT HOURS	NON-IN.	female			0	na
		male			17	na
	ž	total	na	na	17	na
		total credit hours	na	na	92	na

INDICATOR V.16 Major group enrollment and graduation: Office Administration/Technology

by American Indian/non-Indian and gender

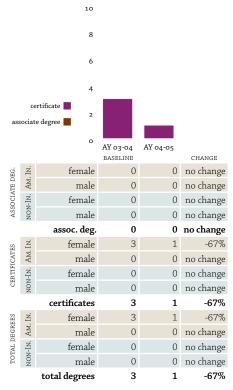


by full and part time



• data missing

by degrees/certificates conferred



post-graduation

			BASELINE		CHANGE
so.	Ä	female	na	na	na
4-YEAR PROGRAMS	AM. In.	male	na	na	na
4-YI ROG	NON- IN.	female	na	na	na
Д	N I	male	na	na	na
		assoc. grads admitted to 4-yr program	na	na	na
Д	AM. In.	female		1	na
EMPLOYED	AM.	male	0	0	no change
MPL	NON- IN.	female	0	0	no change
ш	N _T	male	0	0	no change
		graduates employed	0	1	na

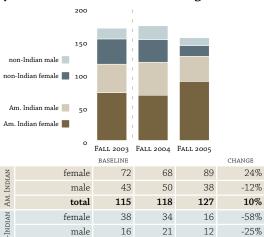
03-04

04-05

			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	ź	female	•		20	na
OURS	AM. In.	male	•	•	0	na
CREDIT HOURS	A	total	na	na	20	na
RED	NON-IN.	female	•		0	na
-		male	•	•	0	na
	Ż	total	na	na	0	na
		total credit hours	na	na	20	na

INDICATOR V.19 Major group enrollment: Undeclared

by American Indian/non-Indian and gender



54

169

55

173

28

155

-48%

-8%

enrollment by credit hours

			FALL 2003 BASELINE	FALL 2004	FALL 2005	CHANGE
	÷	female			888	na
CREDIT HOURS	AM. In.	male			397	na
II H	∢	total	na	na	1,285	na
RED	ż	female	•	•	63	na
	NON-IN.	male	•	•	87	na
Z	Z	total	na	na	150	na
		total credit hours	na	na	1,435	na

by full and part time

institution total

male total



data missing

Course enrollment and completion (core curriculum and remedial/developmental courses)

INDICATOR VI.1 Academic core curriculum courses

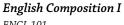
Course	Course ID(s)	Course Title(s)	CREDITS GIVEN
English Composition I	ENGL 101	English Composition I	5
English Composition II	ENGL 102	English Composition II	5
Communications	SPCH 105	Interpersonal Communication	4
College Algebra	MATH 151	Survey of Mathematics	5
Introduction to Computers	CMPS 101	Introduction to Computers	3
Native American Studies	NASD 110	Introduction to Native American Studies	3
Human Development	HMDV 110	Introduction to Successful Learning	4
History	HIST 111	Pre-contact Native American History	2
History	HIST 112	Post-contact Native American History	3
Science	BIOL 104	Biology and Natural History of Puget Sound	5
Political Science	POLS 225	History of Federal Indian Policy	5



INDICATOR VI.2

Academic core curriculum course enrollment and successful completion *1

SPCH 105



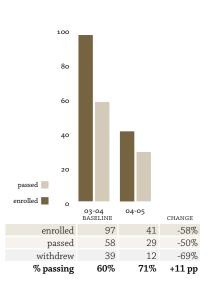
ENGL 101 English Composition I

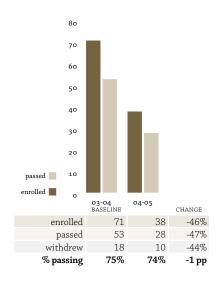
${\it Communications}$

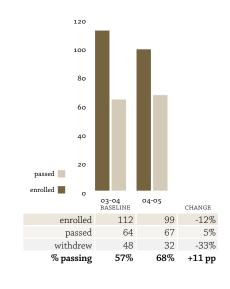
Interpersonal Communication

Introduction to Computers

CMPS 101 Introduction to Computers







English Composition II

ENGL 102

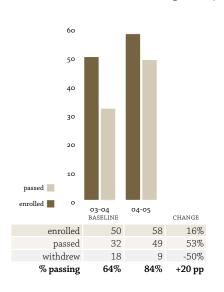
English Composition II

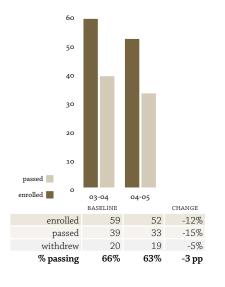
College Algebra MATH 151

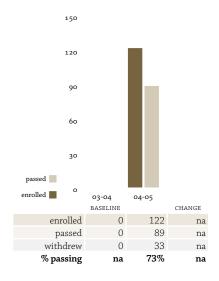
Survey of Mathematics

Native American Studies

NASD 110 Introduction to Native American Studies







^{*1} Successful completion and passed defined as grade 'C' or above.

[•] data missing

INDICATOR VI.2 (CONTINUED)

Human Development

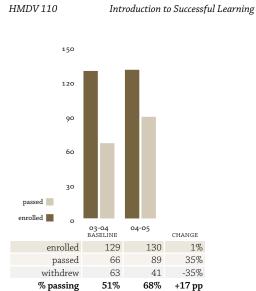
Academic core curriculum course enrollment and successful completion *1

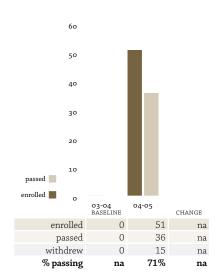
History

HIST 112

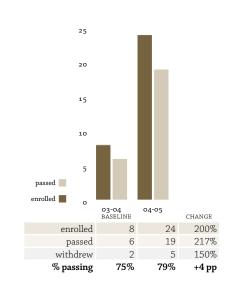
Science

BIOL 104





Post-contact Native American History

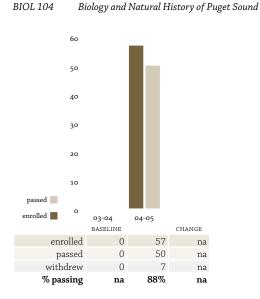


History of Federal Indian Policy

Political Science

POLS 225

HIST 111 Pre-contact Native American History 30 25 15 10 passed 📉 03-04 BASELINE CHANGE enrolled 28



^{*1} Successful completion and passed defined as grade 'C' or above.

passed

withdrew

% passing

History

21

75%

na

na

na

[•] data missing

INDICATOR VI.3 Vocational core curriculum courses

Course	Course ID(s)	Course Title(s)	CREDITS GIVEN
English Composition I	ENGL 101	English Composition I	5
English Composition II	ENGL 102	English Composition II	5
Communications	SPCH 105	Interpersonal Communication	4
General Mathematics	MATH 151	Survey of Mathematics	5
Introduction to Computers	CMPS 101	Introduction to Computers	3
Native American Studies	NASD 110	Introduction to Native American Studies	3
Human Development	HMDV 110	Introduction to Successful Learning	4
History	HIST 111	Pre-Contact Native American History	3
History	HIST 112	Post-Contact Native American History	2
Science	BIOL 104	Biology and Natural History of Puget Sound	5

INDICATOR VI.4

Vocational core curriculum course enrollment and successful completion $^{\ast 1}$

See Indicator VI.2

INDICATOR VI.5A Remedial/developmental courses

Course	Course ID(s)	Course Title(s)	Credits Given
Reading	Not Offered		
Writing/Composition	ENGL 095, 098, 099, 100	Grammar and Punctuation, Constructing the Paragraph, Basic Writing, and Introduction to College Writing	All are 5 credits
Mathematics	MATH 070, 085, 098, 099	Basic Mathematics, Pre-Algebra, Elementary Algebra, Intermediate Algebra	5/3/5/5
Science	Not Offered		

INDICATOR VI.5B

Description of remedial and developmental courses with the highest enrollment

NWIC's Career Enhancement Certificate is a basic skills program delivered in the context of workplace skills and the Native American experience. First Year Experience courses include Basic Math, Basic Writing, Interpersonal Communications, Introduction to Successful Learning, and Introduction to Computers.

Students needing additional help can access courses through the Learning Assistance Center. Typical courses offered in the center include Grammar and Punctuation, Constructing the Paragraph, and Basic Algebra. Tutorial services are also available through the Writing Lab and Math Lab.

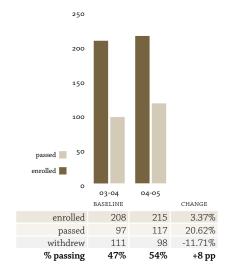
INDICATOR VI.6 Remedial/developmental course enrollment and successful completion *1

Reading

No course offered

Mathematics

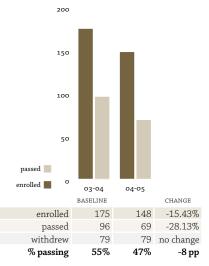
MATH 070, 085, 098, 099 Basic Mathematics, Pre-Algebra, Elementary Algebra, Intermediate Algebra



Writing/Composition

ENGL 095, 098, 099, 100 Grammar and Punctuation,

Constructing the Paragraph, Basic Writing,
and Introduction to College Writing



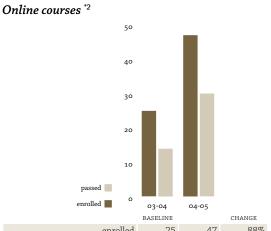
^{*1} Successful completion and passed defined as grade 'C' or above.

Science

No course offered

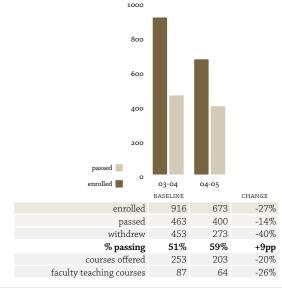
Online and distance education and instructional teaching

Indicator VII.1 Online and distance course enrollment and successful completion $^{\ast 1}$



	BASELINE		CHANGE
enrolled	25	47	88%
passed	14	30	114%
wthdrew	11	27	145%
% passing	56%	64%	+8pp
courses offered	5	10	100%
faculty teaching courses	6	10	67%

Distance courses provided by this campus *3



Distance courses provided to this campus *4

passea		
enrolled		
	BASELINE	CHANGE
enrolled		
passed		
withdrew		
% passing		
courses offered		



- 1 Successful completion and passed defined as grade 'C' or above.
- *2 Students enrolled in courses offered by this institution via the internet asynchronously,
- *3 Students enrolled in courses offered by this campus via satellite, interactive television, internet etc. to other campuses or institutions synchronously
- *4 Students enrolled in courses offered on this campus synchronously taken via satellite, interactive television, internet etc. by external providers,

INDICATOR VII.2 Online and distance education

Northwest Indian College offers several options for students wishing to take courses online and through distance education:

- Independent learning (learning contracts) is text-based instruction with phone and email support.
- Online courses are delivered over the Internet using our course management system, WEBCT.
- Interactive television (ITV) is a two-way interactive video of the instructor and students at all campuses.

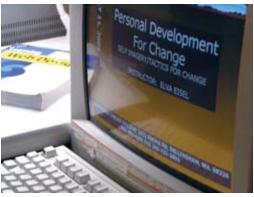
During the 2004-05 academic year, 12 different courses were offered online and 48 were offered via Independent Learning.

INDICATOR VII.3 Improvement in instructional delivery methods

The technology used for distance education is the state sponsored network of interactive television called the "K-20 Network" also referred to as ITV. Several grants have allowed NWIC to increase its ability to use this system at several distant locations. NWIC has expanded its ITV resources by acquiring hardware connectivity, classroom equipment (such as large screen TV monitors), voice activated video cameras, computers, and various types of projectors and accessories. Funds to pay for the annual fee for accessing the network for each classroom are needed.

WebCT is now being used for online courses. In AY 2004-05, faculty developed several on-line courses with the assistance of the Bush Faculty Development grant, which paid for faculty release time.





Student research, extracurricular, community, and cultural activities and services received

INDICATOR VIII.1 Student academic research and extracurricular activities

o3-04 04-05 students participated: yes/no # yes/no #

Academic	develo	vment	activities
----------	--------	-------	------------

Received Academic Advising	Yes	850	Yes	1120
Attended Orientation	Yes	150	Yes	181
Attended High School to College Bridge Program	Yes	130	Yes	59
Attended Academic Workshop	Yes	110	Yes	•
Attended Summer Program other than those listed above	Yes	55	Yes	•
Participated in special faculty/ alumni mentoring program	Yes	•	Yes	•
Participated in service learning/ internships	Yes	15	Yes	120
Participated in First Year Experience program	Yes	25	Yes	35
Received Tutoring	Yes	640	Yes	681

Academic awards

Received Academic Awards from your college	Yes	na	Yes	23
Received Academic Awards	Yes	15	Yes	18

Research, teaching and active learning activities

Research Assistant/Involved in Independent Research	Yes	1	Yes	5
Have been a Teaching Assistant	No	na	No	na
Participated in on-campus research internship	No	na	Yes	3
Participated in off-campus research internship	Yes	3	Yes	5
International Learning Experience	No	na	No	na
Served as a Peer Tutor	No	na	No	na

o3-o4 o4-o5 students participated: yes/no # yes/no #

Financial Support

Received financial support (need-based)	Yes	227	Yes	391
Received merit scholarships	Yes		Yes	113
Received athletic scholarships	No	na	No	na
Participated in work-study program	Yes	60	Yes	52

Extracurricular Activities

Attended a National Conference	Yes	35	Yes	24
Presented at a National Conference (oral/poster)	Yes	3	Yes	2
Were involved in Student Government	Yes	9	Yes	6
Participated in Student Activity Clubs	Yes	28	Yes	96
Volunteered for on-campus activities	Yes	10	Yes	30
Student Chapters of National Organizations	Yes	21	Yes	80
Participated in Athletic Programs	Yes	22	Yes	32

Career Development

•				
Received career advising	Yes	436	Yes	•
Attended career seminar/ workshop	Yes	560	No	na
work experience internship/co- op on campus	Yes	18	Yes	2
work experience internship/co- op off campus	Yes	25	Yes	20
Received assistance from Placement Office	Yes	10	Yes	•

[•] data missing



INDICATOR VIII.2 Student community and cultural activities

o3-o4 o4-o5 students participated: yes/no # yes/no

Service to the Community

Volunteered in youth-related programs	Yes	10	Yes	•
Volunteered in elder programs	Yes	5	Yes	18
Participated in Tribal Boards or Community Organizations	No		Yes	
Volunteered to help with community/cultural events	Yes	250	Yes	•
Involved in family-oral histories	Yes		Yes	•
Volunteered to organize pow-wows	No		Yes	4
Other Activities				

Culturally Relevant Activities

culturally relevant learning activities on campus	Yes	227	Yes	
Learned traditional tribal knowledge from elders	Yes		Yes	18
Participated in cultural activities outside of college	Yes	•	Yes	•
Other activities	Yes	50		

· data missing



Granny Rose Still shot from cultural video

INDICATOR VIII.3 Student activity highlights

Student D (Lummi Nation, Washington): Over the last two years, Student D, a first year Lummi student, has been working with a local video technician on a documentary video. Their video, Healing Our Spirits, was recently accepted to be shown at three film festivals. The video is about a grave disturbance that occurred on the Semiahmoo Spit in 1999. The Lummi Tribe is reburying the remains of their ancestors according to cultural tradition. This video documents the entire process through the eyes of the Lummi people and the topic is relevant to Native Americans all over North America.



Student E (Yakama Indian Nation, Washington) was an intern for the Research Experience for Undergrads (REU) program during the summer of 2005 under the Organization for Tropical Studies (OTS) program in Costa Rica. She was sent to the La Selva Biological Station to conduct a survey of non-flying mammals. The program required a written proposal detailing what her study and project was going to be and how she was going to conduct it. She was also required to give a power point presentation explaining

the project. She spent six weeks surveying and collecting data, and a week and a half writing the paper to explain project results. She also gave a final presentation about the project and its results. The paper and presentation were presented to the REU committee for review and will be added to a collection of other studies conducted at La Selva Biological Station.

Student F (Hoopa Valley Tribe, California) attended the Annual Ecological Society of America meeting in Montreal, Canada in August 2005, where she spoke at a special session organized by Northwest Indian College faculty and by faculty at the University of British Columbia Fisheries.

Student G (Yakama Nation, Washington) is well liked and respected throughout the Northwest Indian College campus. Both his peers and professors see him as someone they can rely on and trust. He has been active in clubs, strong in his academics, and involved in research projects. For example, Student G worked with a faculty mentor all last year on the Native Plant restoration project, where he used his artistic and academic skills to create an environmental education poster. The combination of his drive, enthusiasm, professionalism, dedication, intelligence and academic curiosity make him an ideal student.



Student H (Lummi Nation): Faculty at NWIC have been impressed with Student H since she began at the college in the fall of 2004. She demonstrates academic and professional drive, leadership skills, and a positive attitude. In fact, one faculty was so impressed with her presence that he immediately offered her a job and enlisted her to work with him as a Research Assistant in the Environmental Science department at Northwest Indian College. As a research assistant she has been responsible for

organizing and executing native plant restoration projects. She immediately and enthusiastically signed on to the project and has enhanced it through her own direction. She continuously exceeds expectations by going beyond the job description. For example, one of the projects that Student H worked on was to help restore a plot of land on campus to prairie status. She worked expeditiously with other students to plant Native flowers and grasses in a timely and efficient manner. In addition to fully completing her duties, she decided that it would be interesting to conduct a research project on the research site. So, on her own initiative, she is collecting data (and plotting) the plant growth and soil temperature. At the end of the season, she hopes to determine which grasses are better suited for restoration in this area. This type of initiative is invaluable to our community.

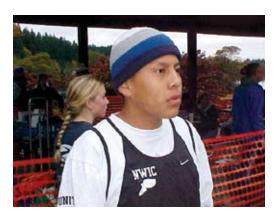
Also, during the summer or 2005, Student H participated in an internship/ research project with the Alaska Community Action on Toxics (ACAT) organization in Anchorage. The primary focus of her project was to research and document the burial locations of potentially toxic materials of the Native food supplies on St. Lawrence Island. The research made use of the oral history of the people that live on the island. Student H gathered food samples on behalf of the people of St. Lawrence Island to transport back to Anchorage for ACAT. The samples were a portion of the subsistence food analysis and toxic material documentation for the Siberian Yupik people. She designed and developed a Microsoft Access database for the St. Lawrence Island Health Assessment program to track symptoms of toxic and radiation illness. She also initiated a project for future study of the geographical correlation of the release of toxic wastes and the rate of cancer in the population. Not only does she excel in her academics, she also is an amazing leader. She was recently voted class president of the student body and remains active in the Phi Theta Kappa honor and service society, as well as the American Indian Business Leaders club. Student H fully embraces her college experience and is a leader within the Lummi and student body communities.



Men's basketball team



Women's basketball team



First year student Cross country race



INDICATOR VIII.4A Student services utilized

o3-04 04-05 students participated: yes/no # yes/no #

•	Yes		Yes	Counseling
na	No	na	No	Day care services
87	Yes		Yes	Health/wellness services
na	Yes	na	No	Housing
43	Yes		Yes	Parenting skills
na	No	na	No	Transportation services
na	No	na	No	Financial management education

INDICATOR VIII.4B Most frequently used services

NWIC's most frequently used services are the following:

- Academic advising and personal counseling: Student Services provides
 comprehensive advising for new students, including transcript evaluation
 and appropriate course placement. We have two licensed clinical therapists
 on staff and a referral system for more comprehensive personal and mental
 health counseling is being developed.
- 2. Career counseling: Student Services has an advisor whose responsibility is to counsel students about career options. Student Services sponsors an annual career fair, which is well attended by local businesses. We are developing faculty advising and mentoring. Faculty who are content experts in their fields work with students interested in those fields. In addition, we have an extensive internship program which has opened and extended career and academic opportunities for students as well.
- 3. Tutoring: NWIC has a tutoring center, which is staffed from 8 am to 6 pm weekdays by faculty, advanced students and alumni.
- 4. Food service: NWIC has a kitchen staffed by a skilled Chilean cook who provides options for breakfast and lunch until about 3 pm daily.
- 5. Other frequently used services include student leadership training (student government), student clubs (including AISES, AIBL, Culture Club, Art Club, Journalism, and Phi Theta Kappa), athletic programs/student activities, and wellness services (such as a Men's Support Group, Fitness Center, etc.)



Ana, NWIC chef

American Indian student success stories

INDICATOR IX.1 Outstanding American Indian student success stories



Student I (from Nez Perce, Idaho), a 2005 NWIC graduate of the Nez Perce Learning Center, was a recipient of the President's Medallion for a 4.00 GPA. He is a member of the Nez Perce Tribe and a life long resident of Kamiah, Idaho, located on the Nez Perce reservation in north central Idaho. His educational journey began in January 2002 at which time he was working in the local sawmill. While attending NWIC, Student I balanced daily life as a full-time worker, a full-time student, and most important to him, a full-time caretaker of his wife, daughter and

his elderly parents. He devoted his extra time to leadership development as an instrumental Indian parent advocate of the local school district and became involved in a community leadership project funded by the Northwest Area Foundation. The future outlook of the timber industry and an imminent occupational injury to his back resulted in a career change. Today, he serves on the tribal council as the Treasurer of the Nez Perce Tribe's governing body, the Nez Perce Tribal Executive Committee.



Student J (Tulalip) graduated with honors from Northwest Indian College with an Associates of Arts degree in the spring of 2003. Since that time she has been attending classes at Columbia College (where she expects to finish her Bachelor of Arts degree in Criminal Justice in the spring of 2006) and working in the family business (where she assists in all aspects of her family's Port of Subs business). When asked about her future goals, Student J answered that she plans to complete her Master's degree, which has always been a dream of hers. She will be trying

to complete that degree by the 2008-09 academic year, and will continue to work in the family business until then. After getting her Master's degree, she would like to work for the tribe as a probation officer or in some other human services capacity helping people in a time of need to continue pursuing their goals. Student J indicated that Northwest Indian College has prepared her well for her current and future education goals. She feels she has received a rigorous and well-balanced education from the College.

INDICATOR IX.2 Outstanding alumni achievements



Student K, a graduate of NWIC's Oksala Teacher Education program, returned to NWIC to teach in the education program. She was born and raised in Southeast Alaska and is a Tsimshaian in the Raven Clan. She has taught special education and has a M.Ed. degree and principal credentials. She uses anecdotes from her own life experiences to encourage teachers in training to choose literacy materials and activities that sustain and promote the integrity and dignity of Native students.



Student L is a member of the Swinomish tribe. She lives on the reservation located in LaConner Washington. While living at home, she attended the NWIC instructional site at Swinomish. She was grateful to be able to attend college in her own community. She is the first person in her family to graduate with a college degree. She graduated from Northwest Indian College in 2002 at the age of 24, with an Associate of Art and Science/Direct Transfer Degree. She then transferred to Western Washington University

(WWU). She graduated from WWU in 2005 with a BA degree in Human Services. She had a goal in high school of attending a college, but didn't know if she could accomplish it. Now, she has a vision of being a role model to the younger generation so they too, can accomplish their goals. Currently, she has a job with the Swinomish Tribe in the Recreation Program working with children. Student L said, "I brought all the skills that I have learned through my education back into the Native community." She said that her education has been her biggest accomplishment. She is grateful for all the support she has had from her family and looks forward to setting another goal—to continue her education, beyond what she has accomplished.

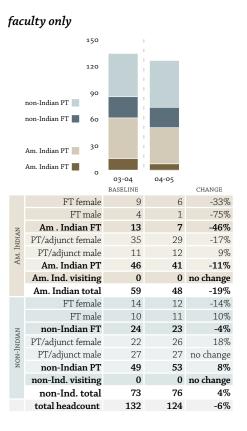
INDICATOR IX.3 Overcoming barriers to American Indian student success

Inevitably, when students are asked what their greatest barriers are to achieving their academic goals, other than frequent math anxiety, NWIC students list non-academic issues. The four most often listed barriers include childcare, housing, transportation, and meeting daily living expenses. NWIC is attempting to assist students to overcome these barriers with the following initiatives:

- Currently under construction is the first building of our new campus -- a
 student housing complex that includes a childcare center. The building is
 being funded through federal and tribal grants and is a cooperative venture
 with the Lummi Indian Business Council. The facility will initially house fifty
 students and is designed for continued expansion.
- NWIC has maintained strong relationships with the Whatcom
 Transportation Authority. Students at the college have served internships with this organization and the association has allowed the college to have the best bus service possible within the constraints of the college's location.
 In addition, our Center for Student Success actively maintains car-pool lists for students. Transportation will always remain a problem; however, the college is making a major effort to assist students with this barrier.
- Under the college's new financial aid director, NWIC is aggressively seeking
 both traditional and non-traditional funding sources for students. A
 complete review of the Federal Financial Aid process has occurred and a
 number of significant changes in disbursement procedures have resulted.
 These changes do not alleviate the overall problem of too few resources
 for college students in general, but do assist them to better cope with the
 immediate barrier.

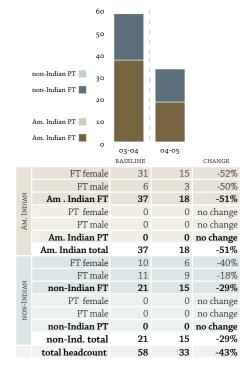
Faculty, administrator, and staff demographics, professional development, research, and outcomes

INDICATOR X.1 Faculty, administrator, and staff demographics



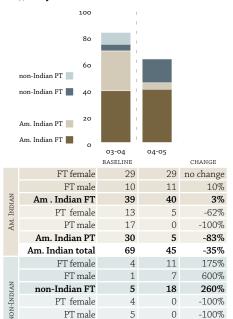
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administrators only



INDICATOR X.1 (CONTINUED)

staff only



9

14

83

-100%

29%

-24%

0

18

63

• data missing

non-Indian PT

non-Ind. total total headcount

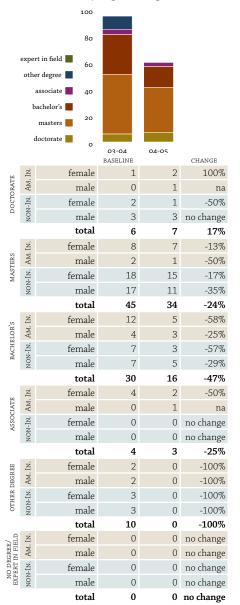
both faculty and administrator/staff

non-Indian PT
non-Indian FT
Am. Indian PT
A 7 1: DM
Am. Indian FT

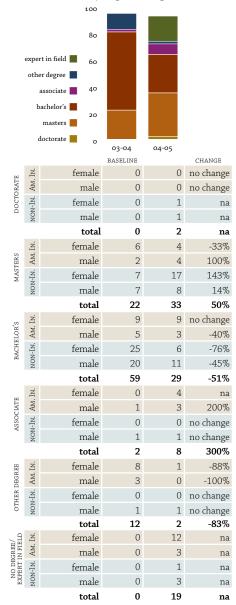
		BASELINE		CHANGE
	FT female	0	0	no change
	FT male	0	0	no change
3	Am . Indian FT	0	0	no change
4DI/	PT/adjunct female	0	0	no change
Am. Indian	PT/adjunct male	0	0	no change
A	Am. Indian PT	0	0	no change
	Am. Ind. visiting	0	0	no change
	Am. Indian total	0	0	no change
	FT female	0	0	no change
	FT male	0	0	no change
N N	non-Indian FT	0	0	no change
NON-INDIAN	PT/adjunct female	0	0	no change
I-NC	PT/adjunct male	0	0	no change
ž	non-Indian PT	0	0	no change
	non-Ind. visiting	0	0	no change
	non-Ind. total	0	0	no change
	total headcount	0	0	no change

INDICATOR X.2 Faculty, teaching staff, and administrator professional demographics

full time faculty, teaching staff, and administrators by highest degree held



part time faculty, teaching staff, and administrators by highest degree held



INDICATOR X.2 (CONTINUED)

faculty average salary and teaching load

	\$50000	
Average Salary	\$40000	
FT non-Indian male	\$30000	
FT Am. Indian male	\$20000	
	\$10000	

		\$0		
			03-04	04-05
		Am. In. female	\$31,900	\$28,389
	average salary	Am. In. male	\$31,900	\$25,153
	per academic	non-In. female	\$31,900	\$27,792
	year*1	non-In. male	\$31,900	\$33,280
		non weighted avg	\$31,900	\$28,654
		Am. In. female	9	9
FULL TIME	average number	Am. In. male	9	9
ĽŢ	of courses	non-In. female	9	9
FUI	taught each year	non-In. male	9	9
		non weighted avg	9	9
		Am. In. female	•	•
	average number	Am. In. male		•
	of students per	non-In. female		
	course	non-In. male		
		non weighted avg	na	na
		non weighted avg Am. In. female	na \$24	na \$33
	average salary	Am. In. female	\$24	\$33
	average salary per credit hour	Am. In. female Am. In. male	\$24 \$24	\$33 \$33
		Am. In. female Am. In. male non-In. female	\$24 \$24 \$24	\$33 \$33 \$33
		Am. In. female Am. In. male non-In. female non-In. male	\$24 \$24 \$24 \$24	\$33 \$33 \$33 \$33
IME		Am. In. female Am. In. male non-In. female non-In. male	\$24 \$24 \$24 \$24 \$24	\$33 \$33 \$33 \$33 \$33
T TIME	per credit hour	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female	\$24 \$24 \$24 \$24 \$24 \$24	\$33 \$33 \$33 \$33 \$33 \$33
Part Time	per credit hour	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. male	\$24 \$24 \$24 \$24 \$24 \$24 3	\$33 \$33 \$33 \$33 \$33 \$33 3
Part Time	per credit hour average number of courses	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. female	\$24 \$24 \$24 \$24 \$24 \$24 3 3	\$33 \$33 \$33 \$33 \$33 \$33 3 3
Part Time	per credit hour average number of courses	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. female non-In. male	\$24 \$24 \$24 \$24 \$24 \$24 3 3 3	\$33 \$33 \$33 \$33 \$33 \$33 3 3
Part Time	per credit hour average number of courses	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. female non-In. female non-In. male	\$24 \$24 \$24 \$24 \$24 \$24 3 3 3	\$33 \$33 \$33 \$33 \$33 \$33 3 3
Part Time	per credit hour average number of courses taught each year	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. female non-In. female non-In. female	\$24 \$24 \$24 \$24 \$24 \$3 3 3 3	\$33 \$33 \$33 \$33 \$33 \$33 3 3
Part Time	per credit hour average number of courses taught each year average number	Am. In. female Am. In. male non-In. female non-In. male non weighted avg Am. In. female Am. In. female non-In. female non-In. female non-In. male non weighted avg Am. In. female	\$24 \$24 \$24 \$24 \$24 \$3 3 3 3	\$33 \$33 \$33 \$33 \$33 \$33 3 3

 $^{^{*1}}$ contract duration 10 months

[•] data missing

$\begin{tabular}{ll} \textbf{Indicator x.3} \\ Faculty and administrator professional development and service \\ \end{tabular}$

professional development

		03-04	04-05	faculty/adminis	trators/staff	activities	AY 04	1-05
attended national conferences	num. faculty/admin/staff	25	13					
	number of activities	69	•					
attended workshops/seminars	num. faculty/admin/staff	46	21					
	number of activities	234	•	<u></u>				
enrolled in study for advanced degree or certificate	num. faculty/admin/staff	11	3					
	number of activities	12	•					
participated in summer programs	num. faculty/admin/staff	14	8					
	number of activities	24		.				
				0 5	10	15	20	25

service contribution

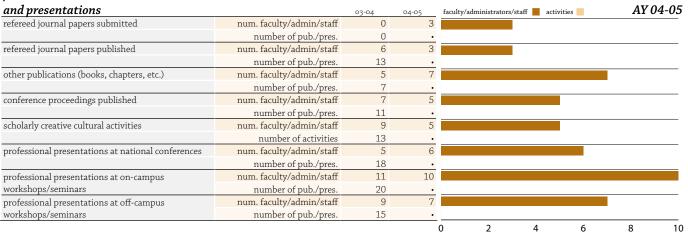
		03-04	04-05	faculty/admir	nistrators/staf	f 📕 act	ivities	AY0	<i>1-05</i>
student support services (advising, counseling,	num. faculty/admin/staff	0	16						
recruiting)	number of activities	0	•						
campus activities/committee services	num. faculty/admin/staff	38	24						
	number of activities	106	•						
curriculum/course development	num. faculty/admin/staff	27	24						
	number of activities	63							
laboratory development/enhancement	num. faculty/admin/staff	12	11						
	number of activities	18		·					
community service as a representative of the	num. faculty/admin/staff	19	12						
institution (e.g. tribal committee)	number of activities	27							
				0	5	10	15	20	25

data missing

59

INDICATOR X.4 Faculty/administrator/staff research, creative activities, and outcomes

publications, creative activities,



proposals submitted and funded

		03-04	04-05								
proposals submitted for external funding	num. faculty/admin/staff	13	8								
	number of proposals	42									
external proposals funded	num. faculty/admin/staff	9	8								
	number of proposals	26									
total amount of funded awards (\$)		3,087,243	1,879,940	0	2	3	4	5	6	7	8

faculty/administrator/staff support for research

		03-04	04-05					
release time/reduction of course load	num. faculty/admin/staff	3	3					
	avg. hours per faculty mem.	2	na					
provision of professional research staff	num. faculty/admin/staff	2	1					
	average hours	1	na					
provision of student research assistant	num. faculty/admin/staff	5	4					
	average hours	8.8	na					
				0	5	10	15	20

· data missing





Left: Adib Right: Ane Berrett Service learning project

INDICATOR X.5

Outstanding achievements by faculty, administrators and staff

As a group, NWIC faculty, administrators and staff have accomplished many outstanding achievements this past year including the following:

- All college constituency groups participated in the development and completion of a Five-Year Strategic Plan. There was widespread faculty participation in the development and implementation of an instructional assessment plan.
- A service-learning program has been initiated and well received.
- There have been scholarly achievements in the Coast Salish Institute in the areas of development of course materials for Native language programs, and various other cultural preservation activities.
- Numerous faculty have developed and adapted courses for online delivery.

In addition, several individuals were recognized in various ways:

- Cheryl Crazy Bull (NWIC's president) was awarded an honorary doctorate by Sinte Gleska University.
- Lisa Santana was named NWIC Employee of the Year in 2005.
- Ted Williams received funding to create a mathematics tutoring lab (through the National Security Agency and National Science Foundation) and to develop science lab curricula and delivery methods through distance learning technology (with Louis Stokes Alliance for Minority Participation funding).
- Michelle Vendiola and Emma Norman participated in the National Service
 Learning Project and have developed extensive service partnerships between
 local agencies, faculty and students in our courses. The result has been
 several successful projects including a joint project with the Lummi Elder
 home, sociology, biology and psychology faculty and students in developing
 a community garden with native plants with the elders. Other successful
 projects included a science night with the Lummi Head Start students.
- Dick Poole has received funding from the National Forest Services and worked in collaboration with the National Oceanic and Atmospheric Administration (NOAA) to develop research opportunities for students in marine sciences.
- Roberto Gonzalez-Plaza received funding from the Department of Defense Science Instrumentation program with the intent of enhancing four different aspects of science: student marine science research in partnership with the University of Washington's research facilities; biology laboratory enhancements; GIS/GPS mapping of cultural sites in the Puget Sound region; and NWIC marine biology instrumentation. He also received funding that supports student research through a National Science Foundation Research Experience for Undergraduates (REU) and a NASA Space grant.









INDICATOR X.6

Faculty participation in professional development activities

Not available.

INDICATOR X.7

Academic and research participation in professional development activities Not available.